



Insurance. Investments.

PERFORMANCE AND RESULTS

6M 2019 Results 12 August 2019

Dr. Immo Querner, CFO

### Good 6M 2019 results

Strong GWP growth of 11.2% y/y (curr.-adj. +10.1%) – all segments contributing

Both retail divisions drive EBIT improvement – Positive one-off in L/H Reinsurance

"20/20/20" above original target – Industrial Lines 2019 CR outlook of ~100% unchanged

6M 2019 Group net income of EUR 477m (+9.4% y/y) – Group RoE at 10.4%

FY 2019 Group net income outlook raised to "more than EUR 900m"

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### 6M 2019 results – Key financials: Further profitable growth

EURm	6M 2019	6M 2018	Delta	Comments
Gross written premiums (GWP)	20,864	18,760	+11%	Strong growth momentum continues. GWP +10% curradj.
Net premiums earned	15,917	14,435	+10%	
Net underwriting result	(708)	(748)	+5%	
t/o P/C	226	272	(17%)	
t/o Life	(934)	(1,021)	+9%	
Net investment income	1,986	2,007	(1%)	Decrease of extraordinary investment result (ZZR-driven)
Other income / expenses	(34)	(47)	+28%	
Operating result (EBIT)	1,244	1,212	+3%	Both retail divisions continue to drive EBIT increase. EUR 100m capital gain from Viridium in L/H Reinsurance
Financing interests	(94)	(84)	(12%)	
Taxes on income	(293)	(357)	+18%	
Net income before minorities	858	771	+11%	
Non-controlling interests	(380)	(334)	(14%)	
Net income after minorities	477	437	+9%	EBIT improvement and lower tax ratio result in 9% bottom- line increase
Combined ratio	97.5%	96.7%	+0.8%pts	
Tax ratio	25.4%	31.6%	(6.2%)pts	
Return on equity	10.4%	10.0%	+0.4%pts	Well above the (800 bps + risk-free rate) minimum target
Return on investment	3.3%	3.5%	(0.2%)pts	

Note: The minimum RoE target (of 800 bps + 5-year average of 10-year Bund yields) is expected to be 8.3% for FY 2019

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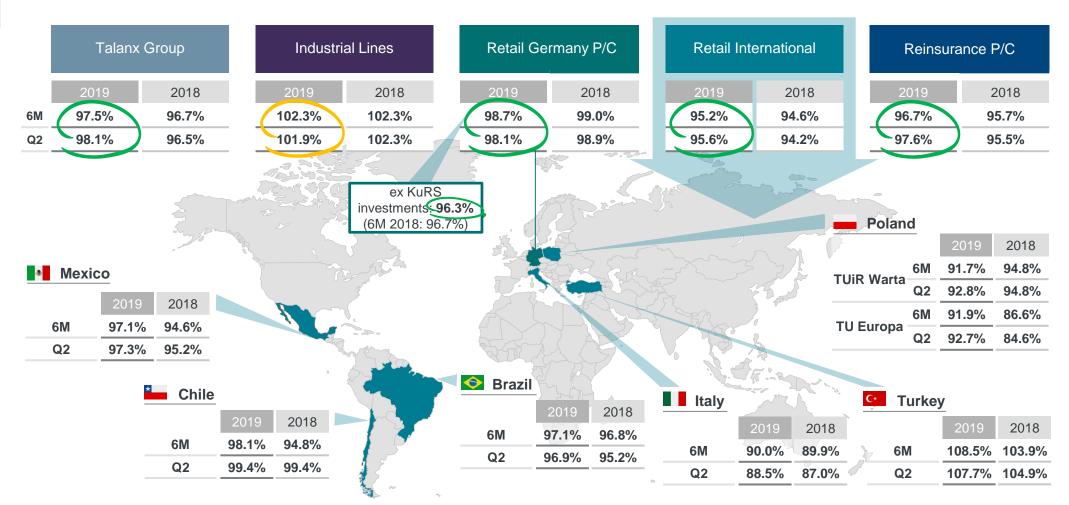
EURm	Q2 2019	Q2 2018	Delta	Comments
Gross written premiums (GWP)	9,148	8,200	+12%	Ongoing growth momentum
Net premiums earned	8,075	7,446	+8%	
Net underwriting result	(350)	(318)	(10%)	
t/o P/C	83	154	(46%)	
t/o Life	(434)	(473)	+8%	
Net investment income	998	944	+6%	Lower ZZR-induced realisation of capital gains overcompensated by Viridium effect in L/H Reinsurance
Other income / expenses	(20)	(6)	(216%)	
Operating result (EBIT)	628	620	+1%	
Financing interests	(49)	(43)	(12%)	
Taxes on income	(133)	(194)	+32%	
Net income before minorities	447	383	+17%	
Non-controlling interests	(205)	(164)	(25%)	
Net income after minorities	242	219	+11%	Significant improvement of bottom-line result
Combined ratio	98.1%	96.5%	+1.6%pts	
Tax ratio	22.9%	33.6%	(10.7%)pts	helped by the decline in tax ratio of Reinsurance, including the largely tax-free Viridium effect
Return on equity	10.1%	10.2%	(0.1%)pts	
Return on investment	3.3%	3.3%	(0.0%)pts	

# 1 Large loss budget underutilised, primary business with slight overshoot

Net losses Talanx Group in EURm, 6M 2019 (6M 2018)	Industrial Lines	Retail Germany	Retail International	∑ Primary Insurance	+ Reinsurance =	Talanx Group
Flood Santo Andre, Brazil [Mar.]	31.5		0.5	32.0		32.0
Storm Eberhard, Central Europe [Mar.]	4.7	7.4	2.7	14.8	16.6	31.4
Flood Queensland, Australia [JanFeb.]	4.4			4.4	25.9	30.3
Hailstorm Jörn, Central Europe [Jun.]	7.5	12.8		20.3		20.3
Flood "Middle West", USA [MarApr.]	13.0			13.0		13.0
Earthquake Chile, South America [Jan.]			0.6	0.6	10.5	11.1
Sum NatCat	<b>61.1</b> (24.0)	<b>20.2</b> (11.9)	<b>3.8</b> (0.1)	<b>85.1</b> (40.4)	<b>53.0</b> (42.4)	<b>138.1</b> (82.8)
Fire/Property	70.2			70.2	55.9	126.2
Aviation	1.9			1.9	24.7	26.6
Marine	10.0			10.0	6.8	16.8
Sum other large losses	<b>82.1</b> (107.2)	<b>0.0</b> (0.0)	<b>0.0</b> (0.0)	82.1 (107.2)	<b>87.5</b> (50.9)	<b>169.6</b> (158.1)
Total large losses	<b>143.2</b> (131.2)	<b>20.2</b> (11.9)	<b>3.8</b> (0.1)	<b>167.2</b> (147.7)	<b>140.6</b> (93.3)	<b>307.8</b> (241.0)
Pro-rata large loss budget	138.8	12.0	4.0	157.3	369.5	526.8
FY large loss budget	277.6	24.0	8.0	314.6	875.0	1,189.6
Impact on CR: materialised large losses	10.5%pts (10.6%pts)	2.8%pts (1.7%pts)	0.2%pts (0.0%pts)	4.4%pts (4.1%pts)	2.4%pts (1.8%pts)	3.2%pts (2.8%pts)
Impact on CR: large loss budget	10.2%pts (10.5%pts)	1.7%pts (1.7%pts)	0.2%pts (0.2%pts)	4.1%pts (4.2%pts)	6.2%pts (6.8%pts)	5.4%pts (5.7%pts)

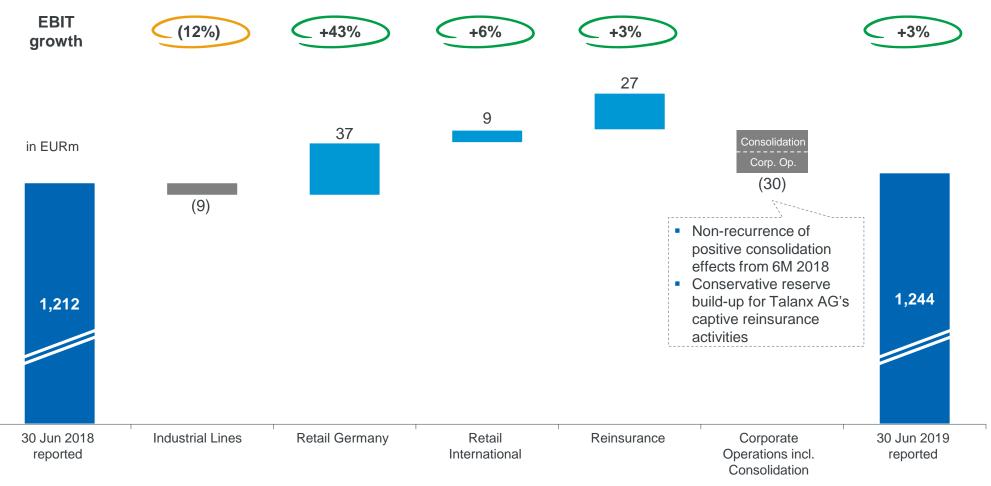
Note: Definition "large loss": in excess of EUR 10m gross in either Primary Insurance or Reinsurance. No additional 6M 2019 Primary Insurance large losses (net) in Corporate Operations

# 1 Combined Ratios



Note: Visual highlights only core markets plus Italy for Retail International. Turkey 6M 2019 EBIT of EUR 4m (+264% y/y)

### 6M 2019 – Both retail divisions and Viridium effect drive EBIT improvement



Note: Numbers may not add up due to rounding.



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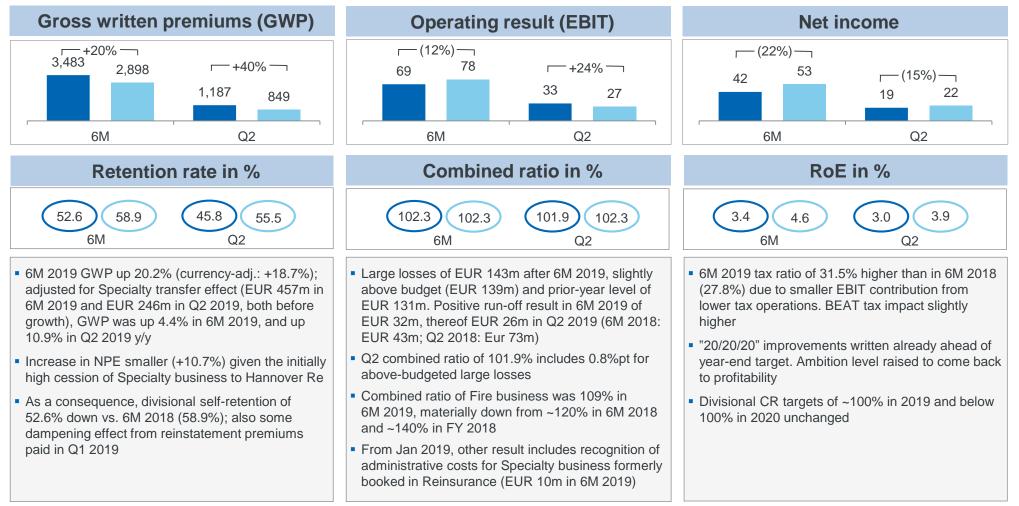
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Mid-term Target Matrix Additional Information Risk Management



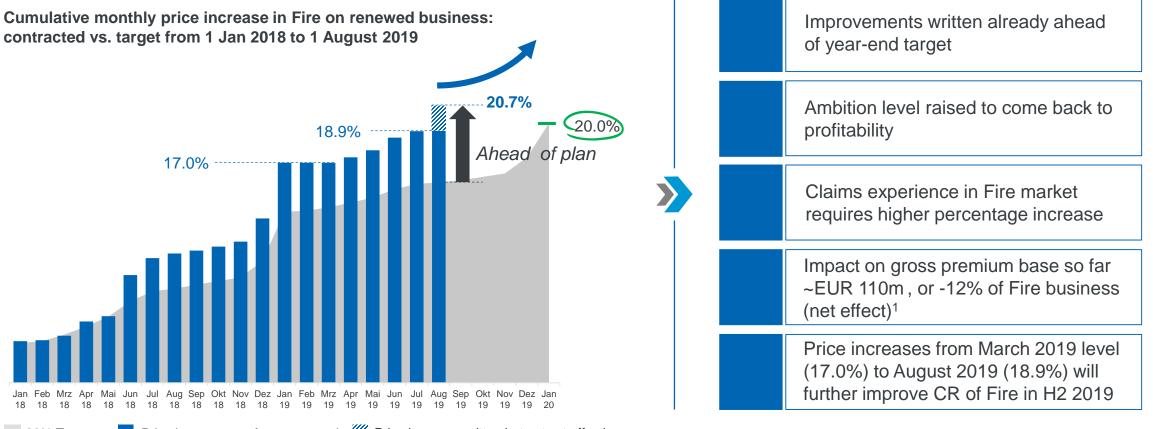
# 2 Industrial Lines: On track to reach ~100% combined ratio in FY 2019

#### EURm, IFRS **2019 2018**



# 2 "20/20/20" initiative ahead of plan

### "20/20/20" initiative update



20% Target Price increase as of current month *Price* increase written but not yet effective

Note: Premium base defined as total premiums on 28 Feb 2019 minus dropped business. Price increase data include both premium increases and premium-equivalent measures. <sup>1</sup> Excluding effects of new business, de-risking (reduction of consortial shares), changes on existing business (mostly changes of sums insured) and currencies.



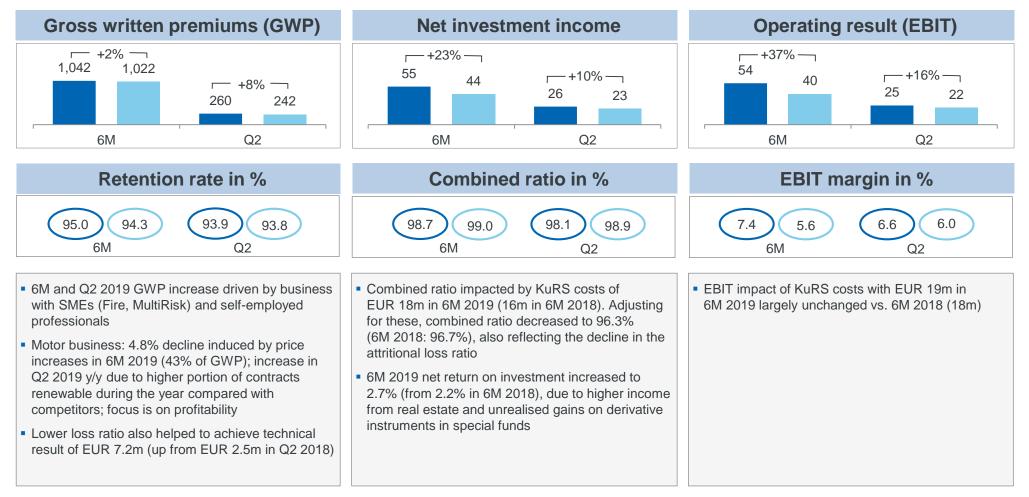
# 2 Retail Germany Division: Well on track

#### **Gross written premiums (GWP)** Net income **Operating result (EBIT)** +2% \_\_\_\_\_ 3.327 3,262 <u></u>+46% ─ **---**+43% ---3,327 72 <u></u>+36% ¬ 125 **─** +4% **─** 50 **---**+30% ---37 88 28 1,394 65 1,442 50 6M Q2 6M Q2 6M Q2 **Retention rate in % EBIT** margin in % **RoE in %** 4.4 94.2 93.7 93.9 5.8 5.8 93.6 5.2 5.2 4.1 3.7 4.0 Q2 6M 6M 6M Q2 Q2 Gross and net premiums growth in Q2 and 6M Significant EBIT growth in both P/C (+16.4% y/y in Tax rate down slightly to 36.5% for 6M 2019 from 2019 y/y in both P/C and Life businesses 37.8% in 6M 2018. Higher than normalised level Q2 2019, +37.4% in 6M 2019) and Life (+40.2% in due to higher tax rate on investment results from Q2 2019 and +46.8% in 6M 2019) • GWP in P/C up 7.6% y/y in Q2 2019, consolidated alternative assets up 2.0% in 6M 2019 • Total KuRS costs of EUR 23m in 6M 2019 (24m in 6M 2018) with P/C EBIT impact of EUR 19m EBIT increase reflects two accounting-driven one-Net premiums earned up 4.4% in Q2 2019 y/y, (EUR 18m) offs of net positive EUR 9m in Life business in up 2.9% in 6M 2019 Q2 2019 Well on track to deliver at least EUR 240m EBIT in 2021 as targeted, despite growing investments into various digital initiatives

EURm, IFRS 2019 2018

# 2 Retail Germany P/C: Further profitable growth

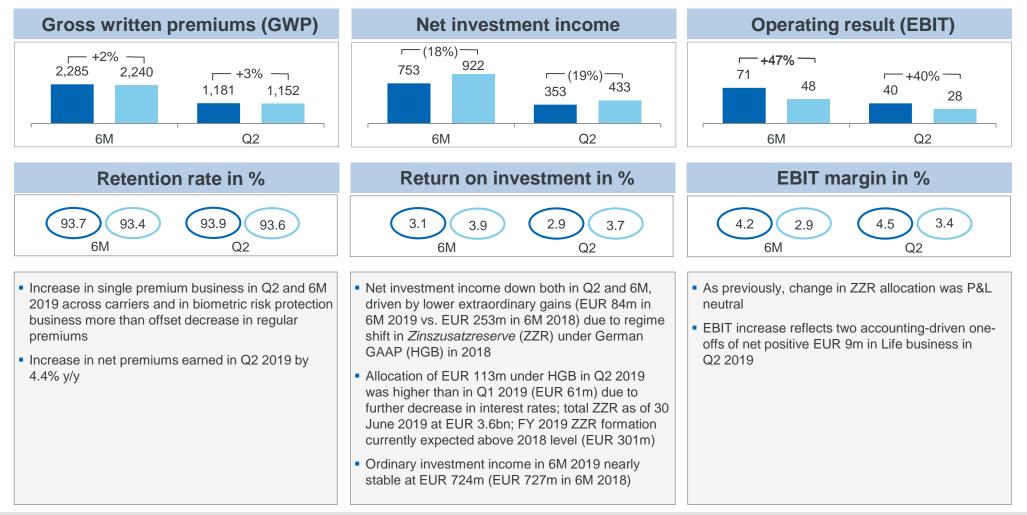
#### EURm, IFRS 2019 2018





# 2 Retail Germany Life: Top and bottom line growth continues

#### EURm, IFRS 📃 2019 📃 2018





# 2 Retail International continues its profitable growth

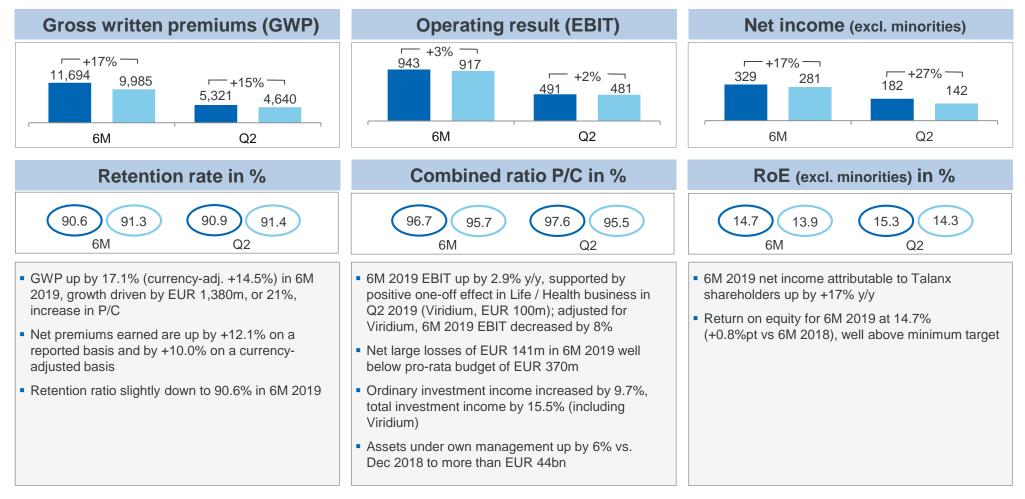
#### **Gross written premiums (GWP) Operating result (EBIT)** Net income +3% ¬ **---** +6% ---- +6% -----85 83 3,154 2,963 146 138 +3% ¬ <u>− +8%</u> − 43 42 1,537 1,467 73 68 6M Q2 6M Q2 6M Q2 **Combined ratio in % RoE in % Retention rate in %** 93.2 8.4 92.1 95.6 8.5 92.1 91.7 95.2 94.2 8.3 94.6 8.4 Q2 6M 6M 6M Q2 Q2 6M GWP grew by 6.5% (curr.-adj. +9.2%); negative • Q2 and 6M combined ratio in P/C up y/y due to Tax rate slightly lower at 25.7% in 6M 2019 due to currency impact mainly in Turkey and Brazil change in cost allocation from 1 Jan 2019 and increased profit portion of Polish business (positive impact in Mexico) further build-up of reserve redundancies • 6M ordinary investment result up 14% v/v to EUR Europe +7.1% to EUR 2,291m (two thirds of Lower loss ratios in Motor in Turkey and Italy, 165m, driven by higher asset volumes in Italy and at increase from single premium Italian Life business, higher loss ratio in Chile (NatCat and negative run-Warta mainly in Q1 2019), and LatAm +6.2% to off result in Liability), admin cost improvements in • We expect the acquisition of Ergo Sigorta in Turkey EUR 863m, driven by motor business in Mexico Mexico and Chile to close in the near future 6M P/C increased by 5.2% (curr.-adj. +9.2%), • 6M 6.2% EBIT increase driven by Europe (+14.7% strongest contributions from Mexico, Warta and to EUR 134m; absolute increase almost entirely Brazil (currency-adjusted); growth rates reflect very earned by Warta P/C with significant percentage strong increases in 6M 2018 at Warta P/C increases in Turkey); Latin America up 18.7% to EUR 34m (gains in Mexico and Brazil more than offsetting decrease in Chile)

EURm, IFRS 2019 2018



# 2 Reinsurance: RoE well above minimum target

#### EURm, IFRS 2019 2018



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# 3 Net investment income

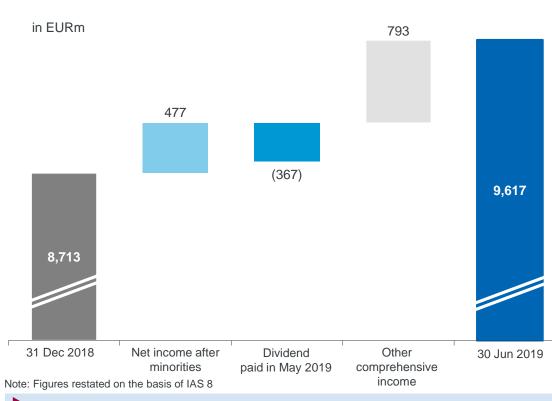
EUR m, IFRS	6M 2019	6M 2018	Change	Q2 2019	Q2 2018	Change	Comments
Ordinary investment income	1,778	1,687	+5%	908	836	+9%	5% increase in ordinary investment incom 6M 2019 supported by 7% rise in assets
thereof current interest income	1,399	1,329	+5%	707	654	+8%	under own management
thereof income from real estate	156	132	+19%	86	69	+25%	More then three questors of increase from
Extraordinary investment income	246	334	(27%)	135	119	+14%	More than three quarters of increase from interest income despite further decline of
Realised net gains / losses on investments	268	420	(36%)	184	156	+18%	interest rates
Write-ups / write-downs on investments	(96)	(79)	(21%)	(58)	(37)	(56%)	Remaining increase in ordinary investmen income mainly from real estate, offsetting
Unrealised net gains / losses on investments	73	(6)	+1,276%	9	(0)	+8,334%	decrease in private equity
Investment expenses	(125)	(120)	(4%)	(65)	(61)	(7%)	Realised net investment gains include
Income from assets under own management	1,898	1,901	+0%	978	893	+9%	EUR 100m one-time Viridium gain in L/H Reinsurance in Q2
Interest income on funds withheld and contract deposits	87	106	(19%)	19	52	(63%)	EUR 152m net decrease in realised net investment gains in 6M 2019 (despite Virio
Income from investment contracts	1	(0)	+1,366%	1	0	+647%	gain) was driven by EUR 187m decrease i ZZR-induced capital gains
Total: Net investment income	1,986	2,007	(1%)	998	945	+6%	Ī
Assets under own management	118,738	110,756	+7%	118,738	110,756	+7%	
Net return on investment <sup>1</sup>	3.3%	3.5%	(0.2%)pts	3.3%	3.3%	+0.0%pts	5
Net ordinary return on investment <sup>2</sup>	3.3%	3.3%	+0.0%pts	3.3%	3.1%	+0.2%pts	2

1 Net return on investment: Annualised income from assets under own management dividend by average assets under own management

2 Net ordinary return on investment: Annualised ordinary investment income net of investment expenses divided by average assets under own management

# Changes in equity

#### Shareholders' equity



#### Comments

- Shareholders' equity rose to EUR 9,617, which is EUR 904m, or 10%, above the level of Dec 2018 and EUR 55m, or 0.6% above 31 March 2019
- Strong increase in OCI continues to be caused mainly by positive effect of decreasing interest rates on bond values

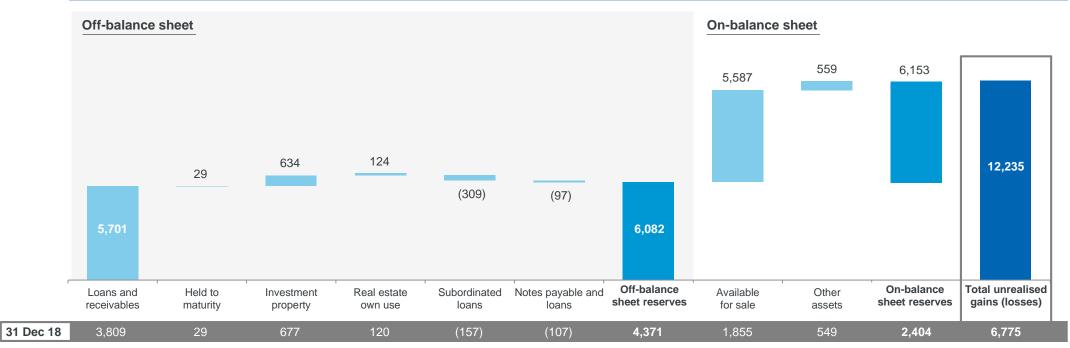
### Book value per share

in EUR	31 Dec	30 June	Change		
	2018	2019	Abs.	%	
Book value per share	34.47	38.04	3.57	+10.4	
Excl. goodwill	30.28	33.82	3.54	+11.7	

Shareholders' equity materially up, primarily reflecting increased bond values



# **3** Unrealised gains of EUR 12.2bn



### Unrealised gains and losses (off- and on-balance sheet) as of 30 June 2019 (EURm)

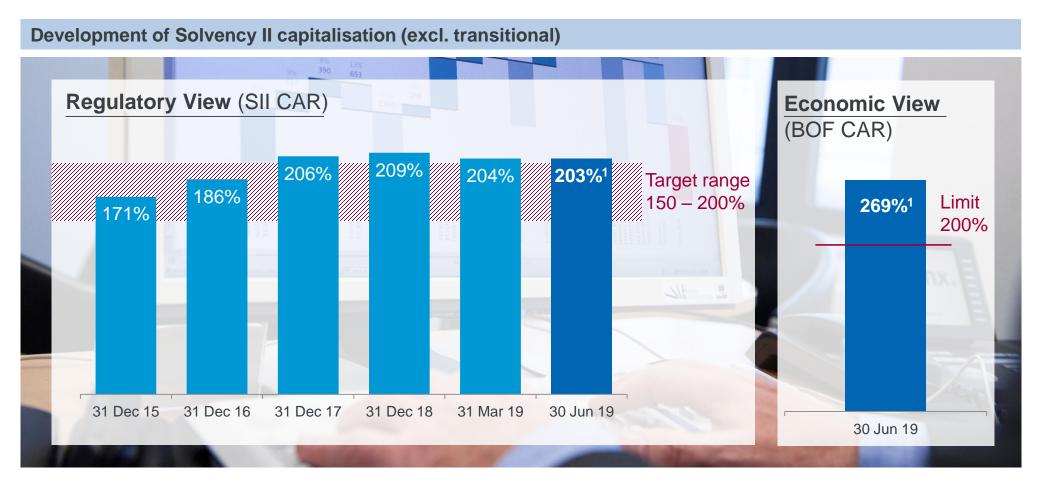
 $\Delta$  market value vs. book value

Note: Shareholder contribution estimated based on historical profit sharing pattern

Off-balance sheet reserves of ~ EUR 6.1bn – EUR 515m (EUR 2.04 per share) attributable to shareholders (net of policyholders, taxes & minorities)



### 3 Solvency II capitalisation remains at very solid level



#### <sup>1</sup> Preliminary figures

Note: Solvency II ratio relates to HDI Group as the regulated entity. The chart does not contain the effect of transitional measures. Solvency II ratio including transitional measures for 30 Jun 2019: 240% (31 Mar 2019: 241%, 31 Dec 2018: 252%).

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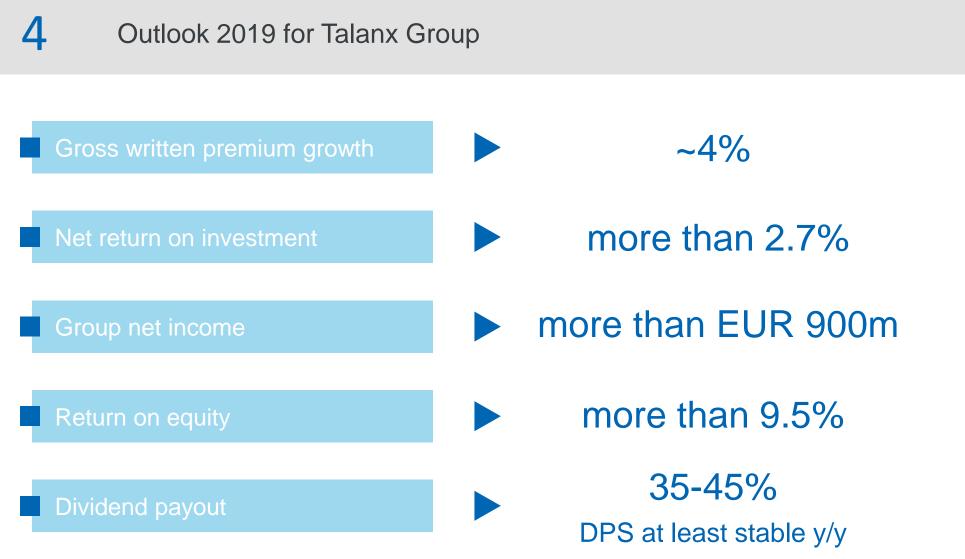
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Note: The Outlook 2019 is based on a large loss budget of EUR 315m (2018: EUR 300m) in Primary Insurance, of which EUR 278m in Industrial Lines. The large loss budget in Reinsurance stands at EUR 875m (2018: EUR 825m). All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets and no material currency fluctuations



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# 5 Mid-term target matrix



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Strong capitalisation

Solvency II target ratio 150 - 200%

#### Market risk limitation (low beta)

Market risk ≤ 50% of Solvency Capital Requirement **High level of diversification** 

targeted 2/3 of Primary Insurance premiums from outside Germany

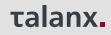
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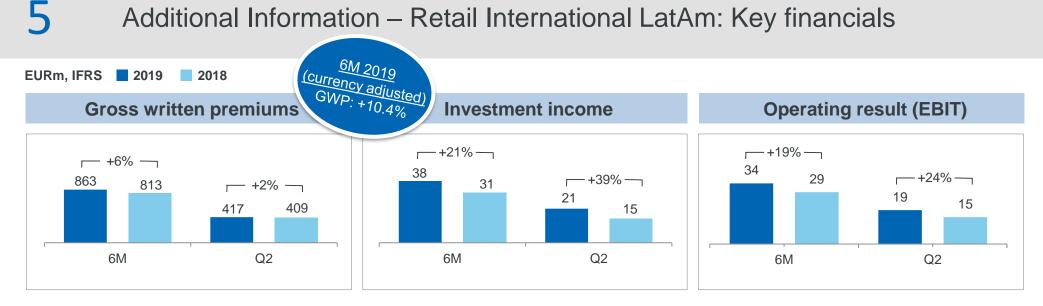
Note: Targets are relevant as of FY 2019. EPS CAGR until 2022 (base level: original Group net income Outlook of ~EUR 850m for 2018). The risk-free rate is defined as the 5-year rolling average of the 10-year German Bund yield. Targets are subject to large losses staying within their respective annual large-loss budgets as well as no major turmoil on currency and/or capital markets





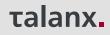
Strong EBIT increase of 15% – driven by excellent P/C results at Warta





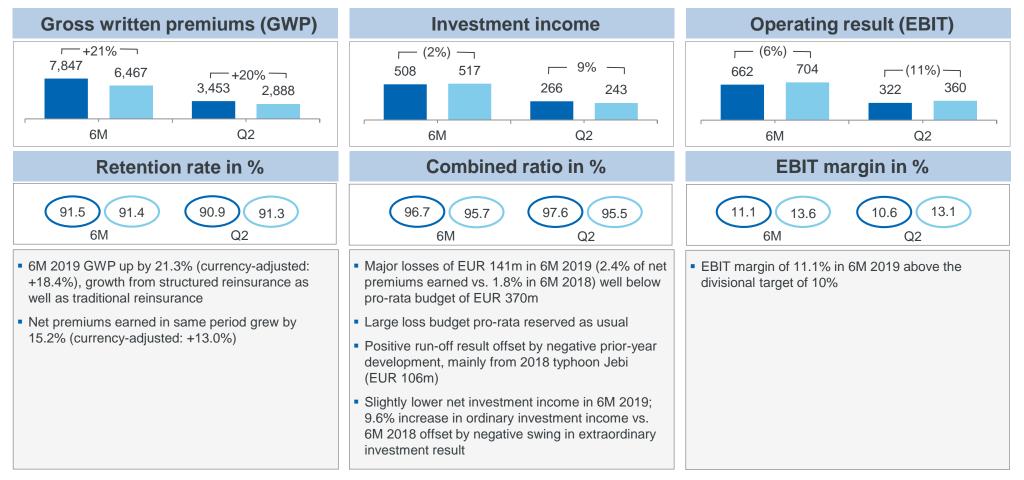


EBIT improvement supported by further improved investment results in Brazil and in Mexico



## 5 Additional Information – Segment P/C Reinsurance

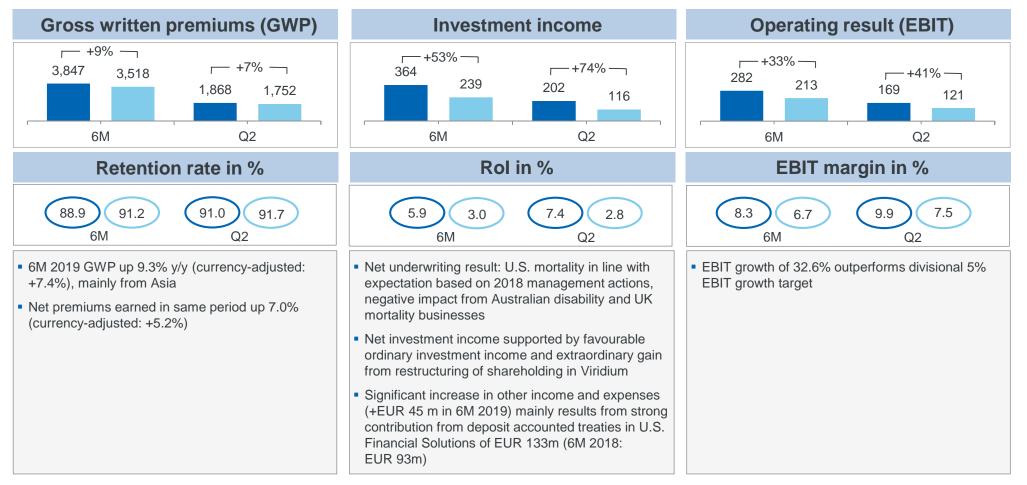
#### EURm, IFRS 2019 2018



Note: EBIT margin reflects a Talanx Group view

# 5 Additional Information – Segment Life/Health Reinsurance

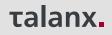
#### EURm, IFRS 2019 2018



Note: EBIT margin reflects a Talanx Group view

# 5 Additional Information – Segments

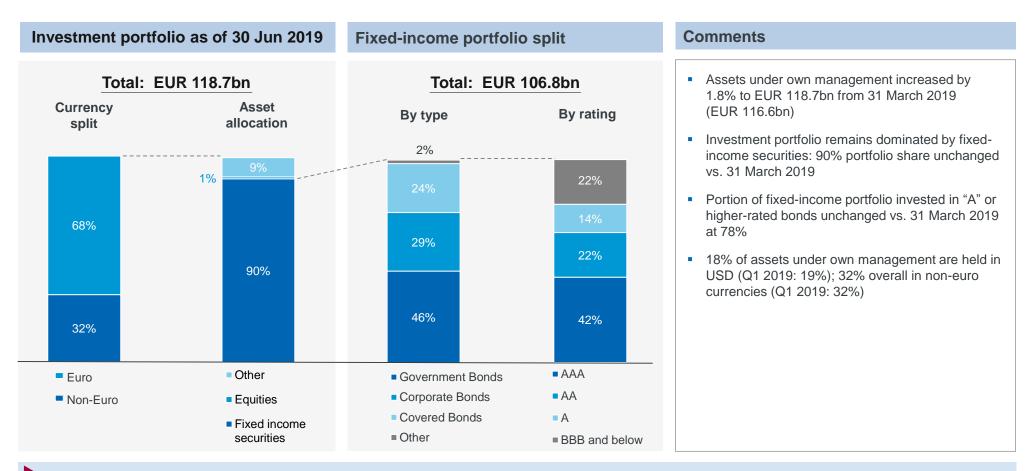
	In	dustrial Line	es	Reta	Retail Germany P/C Retail Germany			y Life	
EURm, IFRS	6M 2019	6M 2018	Change	6M 2019	6M 2018	Change	6M 2019	6M 2018	Change
P&L									
Gross written premiums	3,483	2,898	+20%	1,042	1,022	+2%	2,285	2,240	+2%
Net premiums earned	1,367	1,235	+11%	726	701	+4%	1,696	1,653	+3%
Net underwriting result	(32)	(28)	(13%)	10	8	+31%	(664)	(858)	+23%
Net investment income	133	124	+8%	55	44	+23%	753	922	(18%)
Operating result (EBIT)	69	78	(12%)	54	40	+37%	71	48	+47%
Net income after minorities	42	53	(22%)	-	-	-	-	-	-
Key ratios									
Combined ratio non-life insurance and reinsurance	102.3%	102.3%	+0.0%pts	98.7%	99.0%	(0.3%)pts	-	-	-
Expense ratio	21.4%	21.0%	+0.4%pts	37.0%	35.8%	+1.2%pts	-	-	-
Loss ratio	80.9%	81.3%	(0.4%)pts	61.7%	63.1%	(1.4%)pts	-	-	-
Return on investment	3.0%	3.0%	+0.0%pts	2.7%	2.2%	+0.5%pts	3.1%	3.9%	(0.8%)pts



# 5 Additional Information – Segments

	Retai	il Internat	ional	P/C Reinsurance		Life/Health Reinsurance			Group			
EURm, IFRS	6M 2019	6M 2018	Change	6M 2019	6M 2018	Change	6M 2019	6M 2018	Change	6M 2019	6M 2018	Change
P&L												
Gross written premiums	3,154	2,963	+6%	7,847	6,467	+21%	3,847	3,518	+9%	20,864	18,760	+11%
Net premiums earned	2,753	2,513	+10%	5,964	5,175	+15%	3,392	3,171	+7%	15,917	14,435	+10%
Net underwriting result	24	33	(28%)	174	206	(16%)	(210)	(108)	(93%)	(708)	(748)	+5%
Net investment income	189	175	+9%	508	517	(2%)	364	239	+53%	1,986	2,007	(1%)
Operating result (EBIT)	146	138	+6%	662	704	(6%)	282	213	+33%	1,244	1,212	+3%
Net income after minorities	85	83	+3%	-	-	-	-	-	-	477	437	+9%
Key ratios												
Combined ratio non-life insurance and reinsurance	95.2%	94.6%	+0.6%pts	96.7%	95.7%	(1.0%)pts	-	-	-	97.5%	96.7%	+0.8%pts
Expense ratio	28.8%	28.3%	+0.5%pts	29.3%	31.3%	(2.0%)pts	-	-	-	28.7%	29.7%	(1.0%)pts
Loss ratio	66.2%	66.3%	(0.1%)pts	67.7%	64.7%	+3.0%pts	-	-	-	69.0%	67.2%	(1.8%)pts
Return on investment	3.4%	3.4%	0.0%pts	2.9%	3.2%	(0.3%)pts	5.9%	3.0%	+2.9%pts	3.3%	3.5%	(0.2%)pts

### 5 Additional Information – Breakdown of investment portfolio



Investment strategy unchanged – portfolio characterised by fixed-income securities with high ratings

Note: Percentages may not add up due to rounding

### Investments into issuers from countries with a rating below A- (in EURm), as of 30 June 2019

Country	Rating	Sovereign	Semi- Sovereign	Financial	Corporate	Covered	Other	Total
Italy	BBB	2,495	-	594	549	497	-	4,135
Brazil	BB-	308	-	34	307	-	4	653
Mexico	BBB+	62	2	173	286	-	-	523
Hungary	BBB	572	-	3	12	23	-	610
Russia	BBB-	274	23	24	176	-	-	497
South Africa	BB+	116	-	5	89	-	2	212
Portugal	BBB	38	-	14	44	6	-	103
Turkey	BB-	16	-	26	27	3	-	72
Other BBB+		78	-	58	93	-	-	229
Other BBB		178	27	154	120	-	-	478
Other <bbb< td=""><td></td><td>204</td><td>27</td><td>86</td><td>210</td><td>-</td><td>246</td><td>775</td></bbb<>		204	27	86	210	-	246	775
Total		4,342	79	1,171	1,913	529	253	8,287
in % of total investments under own r	nanagement	3.7%	0.1%	1.0%	1.6%	0.4%	0.2%	7.0%
in % of total Group assets		2,5%	0.0%	0.7%	1.1%	0.3%	0.15%	4.8%



# 5 Financial Calendar and IR contacts



- 11 November 2019 Quarterly Statement as at 30 September 2019
- 20 November 2019
  Capital Markets Day in Frankfurt
- 16 March 2020 Annual Report 2019



Carsten Werle, CFA Head of IR



Bernt Gade Equity & Debt IR

Alexander Zessel

Ratings



Carsten Fricke Equity & Debt IR



Hannes Meyburg Ratings



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Guideline on Alternative Performance Measures - For further information on the calculation and definition of specific Alternative Performance Measures please refer to the Annual Report 2018 Chapter "Enterprise management", pp. 26 and the following, the "Glossary and definition of key figures" on page 262 as well as our homepage <a href="http://www.talanx.com/investor-relations/ueberblick/midterm-targets/definitions\_apm.aspx">http://www.talanx.com/investor-relations/ueberblick/midterm-targets/definitions\_apm.aspx</a>