



Insurance. Investments.

PERFORMANCE AND RESULTS

9M 2019 Results 11 November 2019

Dr Immo Querner, CFO



EBIT increased 26.7% in 9M, with all divisions contributing

24.2% price increases achieved with "20/20/20" – Industrial Lines 2019 combined ratio outlook now at ~101%, down 8 percentage points from 109.1% in 2018

9M 2019 Group net income of EUR 742m (+52%) – Group RoE at 10.4%, stable vs 6M 2019 and significantly up from 9M 2018 (7.5%)

FY 2019 Group net income outlook unchanged at "more than EUR 900m"

FY 2020 Group net income outlook: between "more than EUR 900m" and EUR 950m, despite EUR ~25m headwinds from lower interest rates

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Appendix Mid-term Target Matrix

Additional Information Risk Management



EURm	9M 2019	9M 2018	Delta
Gross written premiums (GWP)	30,325	27,091	+12%
Net premiums earned	24,186	21,841	+11%
Net underwriting result	(1,282)	(1,423)	+10%
thereof P/C	196	162	+21%
thereof Life	(1,478)	(1,585)	+7%
Net investment income	3,156	2,900	+9%
Other income / expenses	(11)	(6)	(80%)
Operating result (EBIT)	1,864	1,471	+27%
Financing interests	(142)	(128)	(11%)
Taxes on income	(408)	(401)	(2%)
Net income before minorities	1,314	942	+40%
Non-controlling interests	(572)	(454)	(26%)
Net income after minorities	742	488	+52%

Combined ratio	98.5%	98.6%	(0.1%pts)
Tax ratio	23.7%	29.8%	(6.1%pts)
Return on equity	10.4%	7.5%	+2.9%pts
Return on investment	3.4%	3.3%	+0.1%pts

Comments

Strong growth momentum continues, driven by Reinsurance and Industrial Lines. GWP +10.6% curr.-adj.

Increase of extraordinary investment result, driven by ZZR build-up, positive one-off Viridium impact and real-estate disposals

EBIT increase driven by improvement in Industrial Lines and Reinsurance (including Viridium)

EBIT improvement and lower tax ratio

RoE after significant increase at 6M 2019 level, well above the (800 bps + risk-free rate) minimum target

Note: The minimum RoE target (of 800 bps + 5-year average of 10-year Bund yields) is expected to be 8.2% for FY 2019

10.7%

3.7%

2.4%

3.0%

EURm	Q3 2019	Q3 2018	Delta		Comments
Gross written premiums (GWP)	9,461	8,331	+14%	1	Ongoing growth momentum, particularly in Reinsurance
Net premiums earned	8,269	7,406	+12%		and Industrial Lines
Net underwriting result	(574)	(675)	+15%		
thereof P/C	(30)	(110)	+73%	1	Improvement in Fire and lower large losses
thereof Life	(544)	(565)	+4%		
Net investment income	1,170	893	+31%	1	Significantly higher ZZR-induced realisation of capital gains,
Other income / expenses	23	41	(44%)	ľ.	plus other extraordinary gains
Operating result (EBIT)	619	259	+139%		
Financing interests	(48)	(44)	(9%)		
Taxes on income	(115)	(44)	(162%)		
Net income before minorities	456	171	+166%		
Non-controlling interests	(191)	(120)	(60%)		Significant improvement of bottom-line result after claims-
Net income after minorities	265	51	+412%		fraught Q3 2018
Combined ratio	100.4%	102.1%	(1.7%pts)		Deduced tox ratio in both quarters due to tox reduced
Tax ratio	20.1%	20.4%	(0.3%pts)		Reduced tax ratio in both quarters due to tax-reduced capital gains in Reinsurance
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+8.3%pts

+0.7%pts

Rol inflated by ZZR-driven realisation of capital gains and other gains

Return on equity

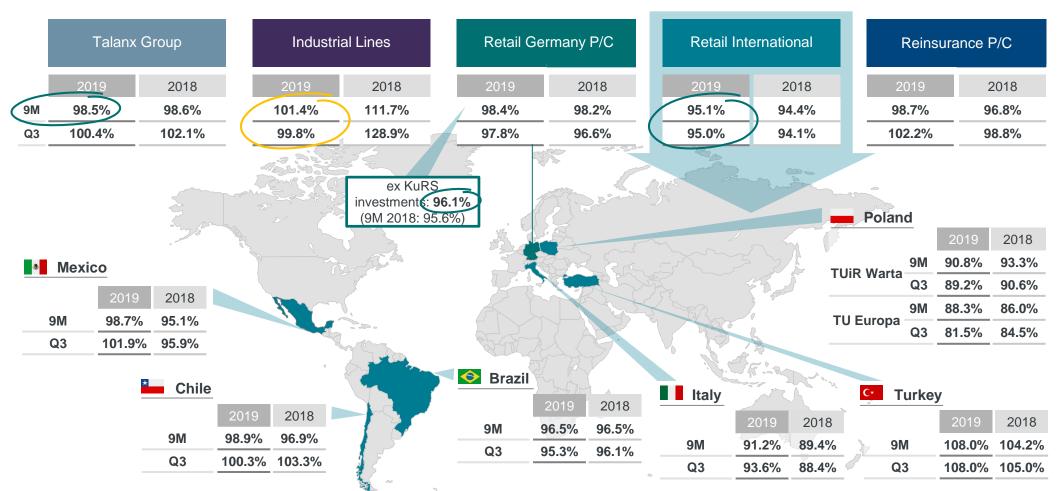
Return on investment

1 Large loss budget underutilised, primary business in line

Net losses Talanx Group in EURm, 9M 2019 (9M 2018)	Industrial Lines	Retail Germany	Retail International	∑ Primary Insurance	+ Reinsurance =	Talanx Group
Hurricane Dorian, Bahamas & USA [Sep.]	19.4			19.4	186.6	206.0
Typhoon <i>Faxai</i> , Japan [Sep.]	0.1			0.1	75.9	76.1
Hailstorm Jörn, Central Europe [Jun.]	13.1	16.8		29.9	10.7	40.6
Flood Santo Andre, Brazil [Mar.]	32.9		1.0	33.9		33.9
Flood Queensland, Australia [JanFeb.]	4.6			4.6	28.3	32.9
Flood "Middle West", USA [Mar.]	13.4			13.4	14.1	27.5
Storm Eberhard, Central Europe [Mar.]	5.5	7.2	2.7	15.5	11.3	26.8
Earthquake Chile, South America [Jan.]			0.4	0.4	10.6	11.0
Sum NatCat	89.0 (61.0)	24.1 (11.6)	4.1 (0.1)	117.2 (77.2)	337.5 (287.6)	454.7 (364.8)
Fire/Property	74.4		4.6	79.9	60.4	140.3
Credit					112.4	112.4
Marine	24.3			24.3	7.8	32.0
Aviation	1.9			1.9	27.8	29.7
Casualty	12.9			12.9		12.9
Sum other large losses	113.4 (205.9)	0.0 (0.0)	4.6 (0.0)	119.0 (205.9)	208.4 (77.0)	327.4 (282.9)
Total large losses	202.5 (266.8)	24.1 (11.6)	8.7 (0.1)	236.2 (283.0)	545.9 (364.6)	782.0 (647.6)
Pro-rata large loss budget	208.2	18.0	6.0	236.0	664.3	900.5
FY large loss budget	277.6	24.0	8.0	314.6	875.0	1,189.6
Impact on CR: materialised large losses	9.4%pts (14.0%pts)	2.2%pts (1.1%pts)	0.3%pts (0.0%pts)	4.0%pts (5.2%pts)	5.9%pts (4.5%pts)	5.2%pts (4.8%pts)
Impact on CR: large loss budget	9.7%pts (10.2%pts)	1.6%pts (1.7%pts)	0.2%pts (0.2%pts)	4.0%pts (4.2%pts)	7.2%pts (7.9%pts)	5.9%pts (6.4%pts)

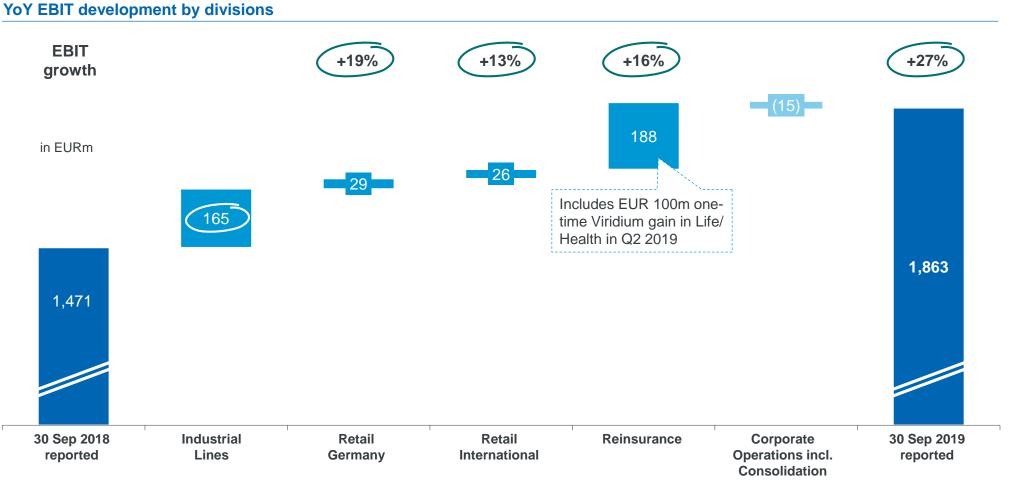
Note: Definition "large loss": in excess of EUR 10m gross in either Primary Insurance or Reinsurance. EUR 0.9m large losses (net) in Corporate Operations in 9M 2019 Primary Insurance

1 Combined Ratios



Note: Visual highlights only core markets plus Italy for Retail International. Turkey 9M 2019 EBIT of EUR 5m (+83.6% y/y, incl. Ergo). Due to industrial action, the 9M and Q3 2018 reporting for HDI Chile was carried out on the basis of the figures for the first eight months of 2018 only

1 9M 2019 – All divisions drive EBIT improvement



Note: Numbers may not add up due to rounding



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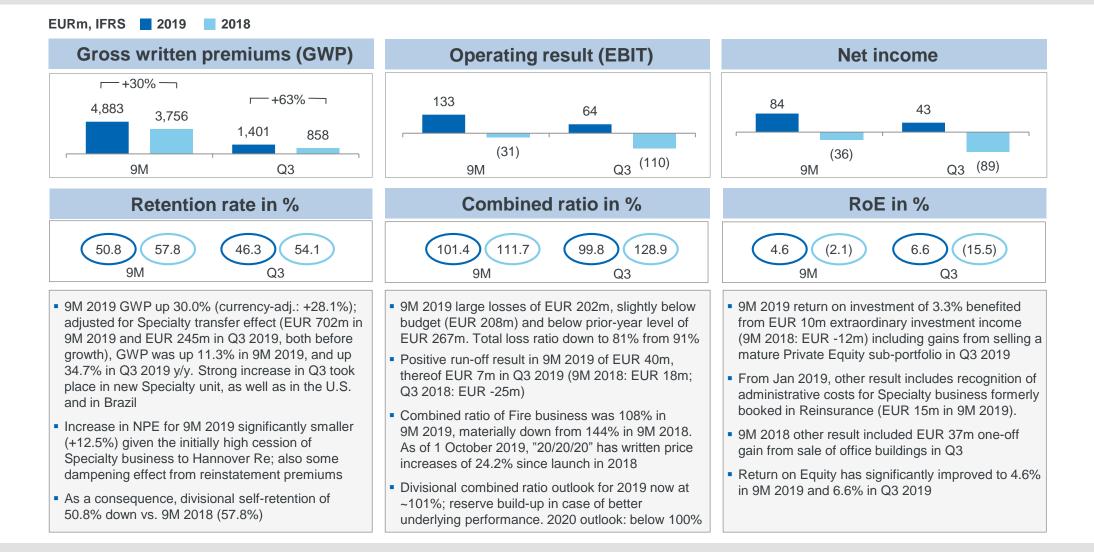
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Mid-term Target Matrix Additional Information Risk Management

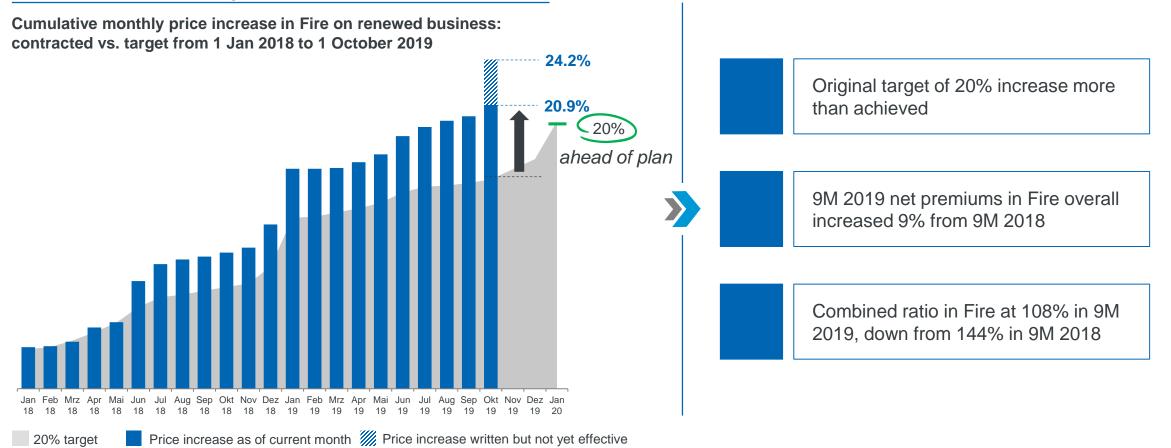


2 Industrial Lines: Positive impact from improvement in Fire



2 "20/20/20" initiative ahead of plan

"20/20/20" initiative update

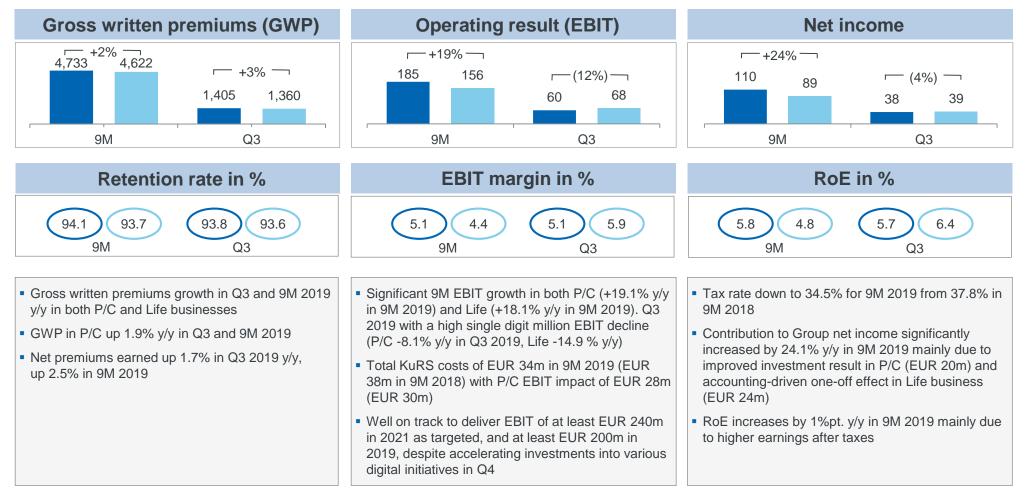


Note: Premium base defined as total premiums on 28 Feb 2019 minus dropped business. Price increase data include both premium increases and premium-equivalent measures. ¹ Excluding effects of new business, de-risking (reduction of consortial shares), changes on existing business (mostly changes of sums insured) and currencies.



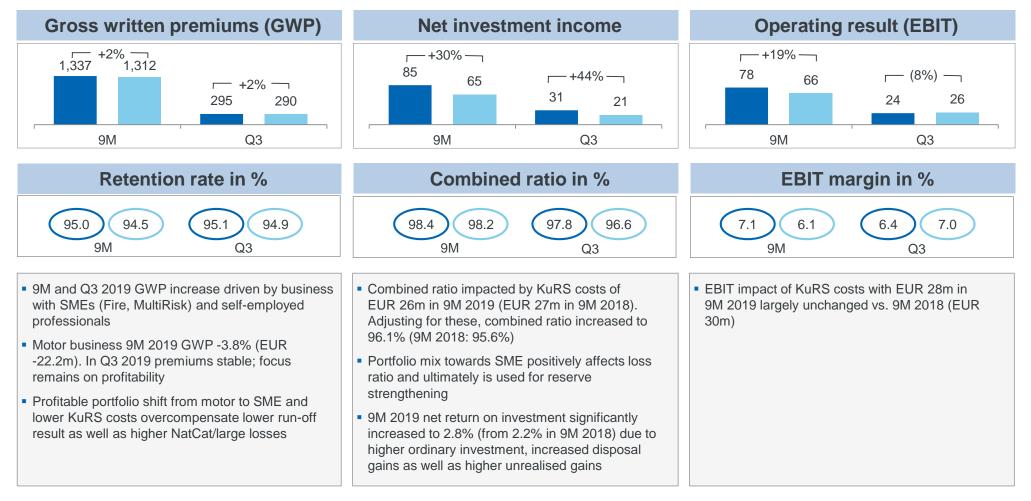
2 Retail Germany Division: Well on track to achieve EUR 200m EBIT in 2019

EURm, IFRS 2019 2018



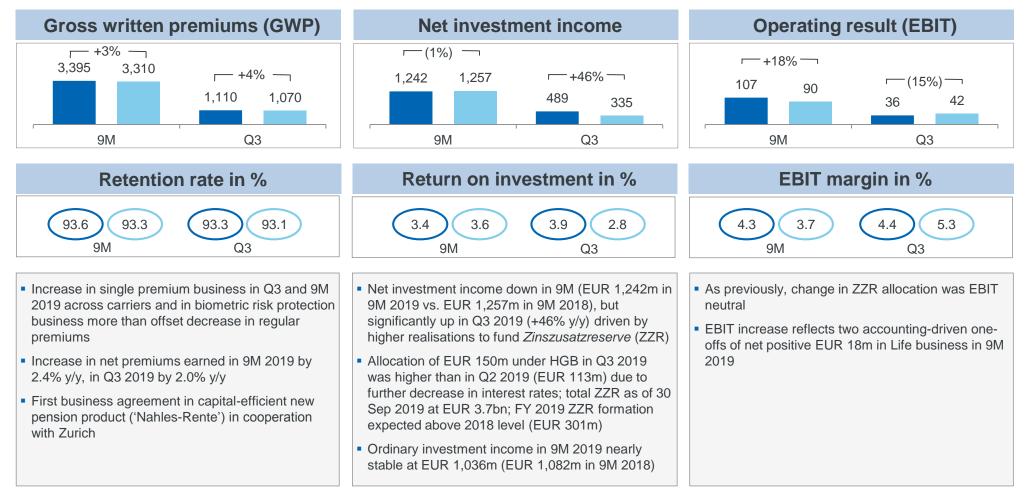
2 Retail Germany P/C: Further profitable growth

EURm, IFRS 2019 2018



2 Retail Germany Life: Top and bottom line growth continues

EURm, IFRS 2019 2018



2 Retail International: Profitable growth continues

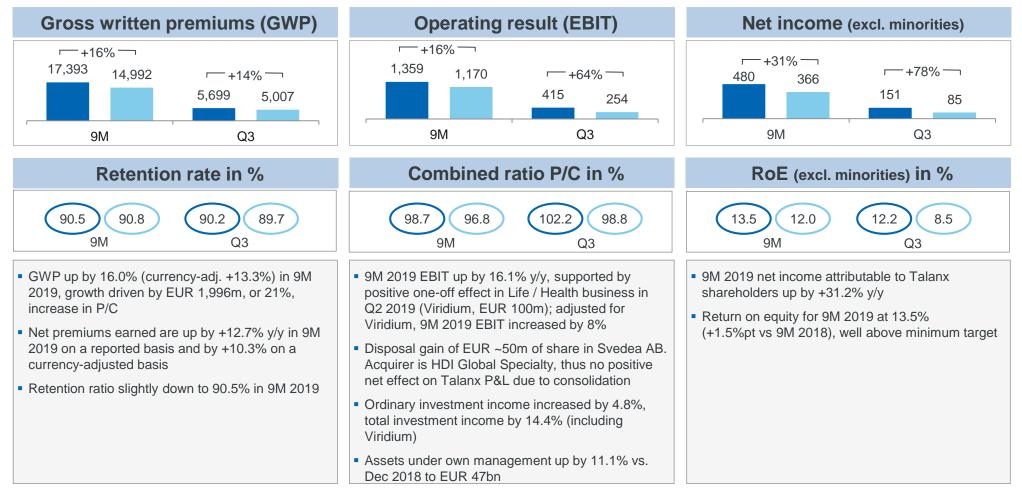
Gross written premiums (GWP) Operating result (EBIT) Net income <u>− +8%</u> − <u>−</u> +7% − **-+13%** 4,537 4,200 132 **-+12% --+28%** 123 **-+17%** 227 201 1,383 1,238 47 81 40 63 Q3 Q3 9M 9M 9M Q3 Combined ratio P/C in % **RoE in % Retention rate in %** 93.6 8.2 92.3 92.2 95.0 94.1 8.7 8.9 92.1 94.4 8.2 95.1 Q3 9M 9M 9M Q3 Q3 • 9M ordinary investment result up 14% to EUR 9M GWP grew by 8.0% (curr.-adj. +9.9%); negative 9M 13.1% EBIT increase driven by Warta (EUR) currency impact in Turkey, Poland and Brazil 29m); Europe up 18.2% (Warta P/C up 28.5%, 253m, driven by higher asset volumes in Italy, (positive impact in Mexico) Turkey doubled), Latin America up 14.9% (driven Turkey and at Warta; 9M 2019 return on by Brazil and Mexico) investments 3.4% vs. 3.2% in 9M 2018 Europe +9.4% to EUR 3,250m (almost half of increase from single premium Italian Life business), Q3 and 9M combined ratio in P/C impacted by Acquisition of Ergo Sigorta in Turkey closed on 27 and LatAm +6.0% to EUR 1,287m, driven by alignment of cost allocation within the Group from August 2019 and contributed EUR 2m of gross 1 Jan 2019, affecting Retail International with premiums to Q3 2019. Estimated costs for Mexican business +1%pt. At company level, the impact was most integration and initial consolidation in Q4 2019 of • 9M GWP in P/C increased by 7.0% (curr.-adj. pronounced in Turkey (+7%pts), Mexico & Chile EUR 5-10m +9.6%), strongest contributions in Q3 from Warta, (+3%pts each) Turkey and Brazil Startup losses related to motor JV with Santander in Impact of October riots in Chile not reflected in 9M Brazil of approx. EUR 3m in Q4 2019 2019 results

Note: Due to industrial action, the 9M and Q3 2018 reporting for HDI Chile has been carried out on the basis of the figures for the first eight months of 2018 only

EURm, IFRS 2019 2018

2 Reinsurance: RoE well above minimum target

EURm, IFRS 📃 2019 📃 2018



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3 Net investment income

EUR m, IFRS	9M 2019	9M 2018	Change	Q3 2019	Q3 2018	Change	
Ordinary investment income	2,618	2,566	+2%	841	880	(4%)	
thereof current interest income	2,050	2,026	+1%	651	697	(7%)	
thereof income from real estate	247	206	+20%	90	74	+22%	
Extraordinary investment income	595	366	+62%	349	32	+990%	
Realised net gains / losses on investments	585	485	+21%	317	65	+388%	
Write-ups / write-downs on investments	(117)	(124)	+5%	(22)	(45)	+52%	_
Unrealised net gains / losses on investments	127	5	n.m.	53	12	+360%	
Other investment expenses	(195)	(184)	(6%)	(69)	(64)	(8%)	
Income from assets under own management	3,018	2,748	+10%	1,120	847	+32%	
Interest income on funds withheld and contract deposits	136	153	(11%)	49	47	+5%	
Income from investment contracts	2	(1)	n.m.	1	(1)	n.m.	
Total: Net investment income	3,156	2,901	+9%	1,170	893	+31%	
Assets under own management	123,095	111,528	+10%	123,095	111,528	+10%	
Net return on investment ¹	3.4%	3.3%	+0.1%pts	3.7%	3.0%	+0.7%pts	
Net ordinary return on investment ²	3.0%	3.1%	(0.1%pts)	2.8%	3.2%	(0.4%pts)	

Comments

Decrease in ordinary investment income in Q3 2019 despite increase in assets under own management reflects interest rate pressure, which reduced current interest income

Strong increase in realised net investment gain in Q3 2019 driven by EUR 185m ZZRinduced capital gains

9M 2019 includes EUR 100m one-time Viridium gain in L/H Reinsurance in Q2 2019

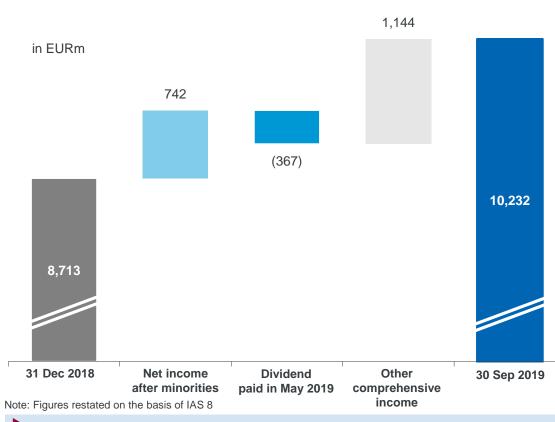
Strong increase in unrealised net gains includes positive mark-to-market fluctuations in financial instruments at L/H Reinsurance related to technical derivatives

1 Net return on investment: Annualised income from assets under own management dividend by average assets under own management

2 Net ordinary return on investment: Annualised ordinary investment income net of investment expenses divided by average assets under own management

Changes in equity

Shareholders' equity



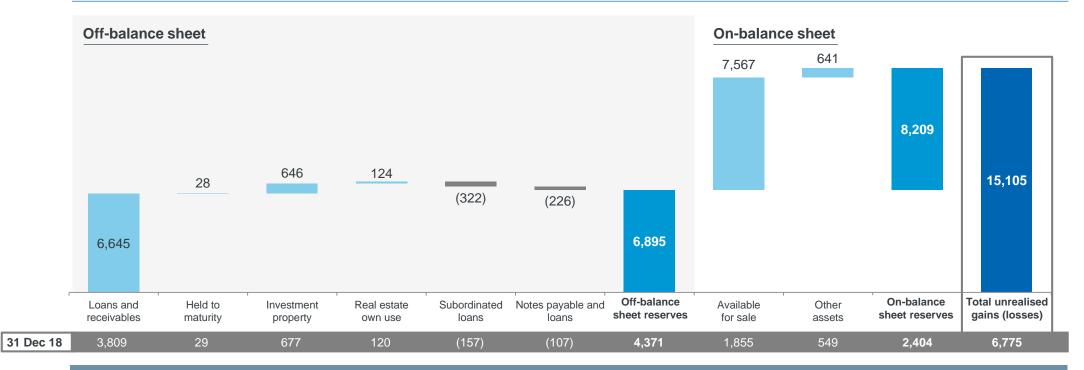
Comments Shareholders' equity rose to EUR 10,232, which is EUR 1,519m, or 17%, above the level of Dec 2018 and EUR 615m, or 6.4% above 30 June 2019 Strong increase in OCI continues to be caused mainly by positive effect of decreasing interest rates on bond values and currency effects

Book value per share

in EUR	31 Dec	30 Sep	Change		
	2018	2019	Abs.	%	
Book value per share	34.47	40.48	6.01	+17.4	
excl. goodwill	30.28	36.11	5.83	+19.3	

Shareholders' equity materially up, primarily reflecting increased bond values

3 Unrealised gains of EUR 15.1bn

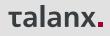


Unrealised gains and losses (off- and on-balance sheet) as of 30 September 2019 (EURm)

 Δ market value vs. book value

Note: Shareholder contribution estimated based on historical profit sharing pattern

Off-balance sheet reserves of ~EUR 6.9bn – EUR 492m (EUR 1.94 per share) attributable to shareholders (net of policyholders, taxes & minorities)



3 Solvency II capitalisation remains at very solid level

Development of Solvency II capitalisation (excl. transitional)



Note: Solvency II ratio relates to HDI Group as the regulated entity. The chart does not contain the effect of transitional measures. Solvency II ratio including transitional measures for 30 Sep 2019: 232% (30 Jun 2019: 240%; 31 Mar 2019: 241%; 31 Dec 2018: 252%).

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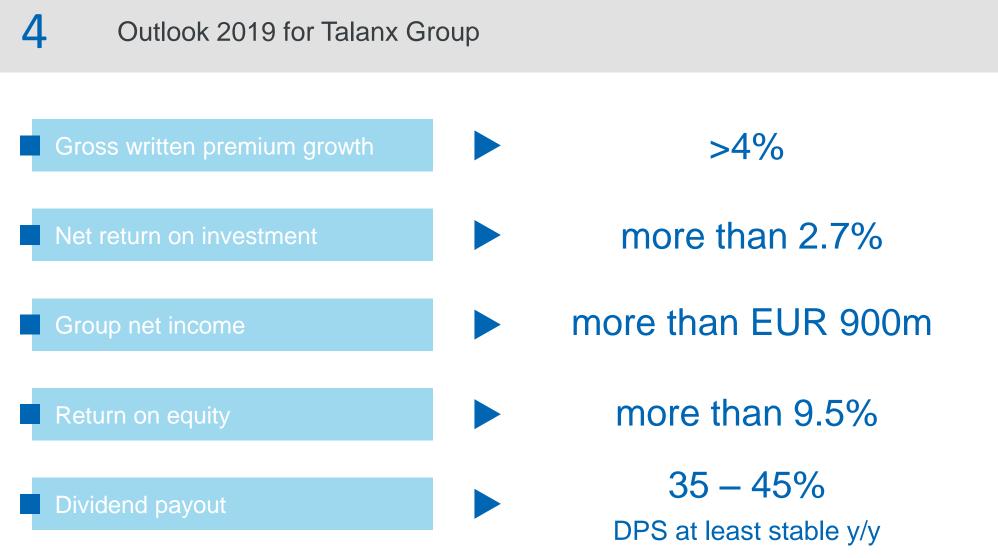
Investments / Capital

4 Outlook

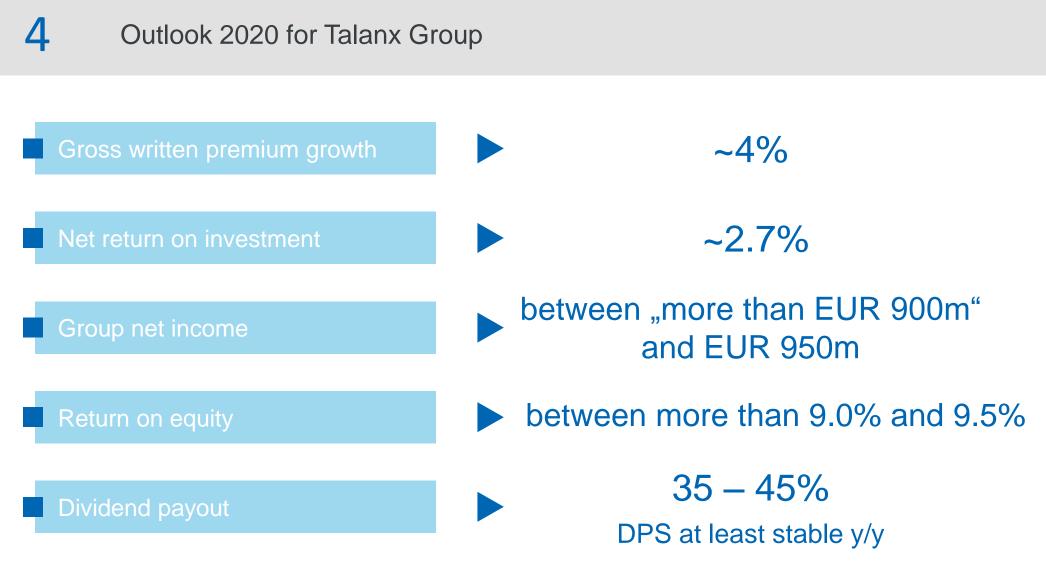


Mid-term Target Matrix Additional Information Risk Management





Note: The Outlook 2019 is based on a large loss budget of EUR 315m (2018: EUR 300m) in Primary Insurance, of which EUR 278m in Industrial Lines (2018: EUR 260m). The large loss budget in Reinsurance stands at EUR 875m (2018: EUR 825m). All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets and no material currency fluctuations



Note: The Outlook 2020 is based on a large loss budget of EUR 360m (2019: EUR 315m) in Primary Insurance, of which EUR 301m in Industrial Lines (2019: EUR 278m). The large loss budget in Reinsurance stands at EUR 975m (2019: EUR 875m). All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets and no material currency fluctuations

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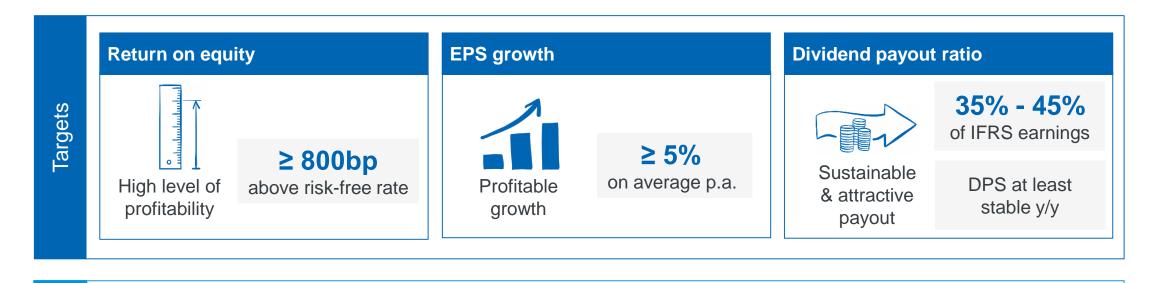
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5 Mid-term target matrix



Constraints

Strong capitalisation

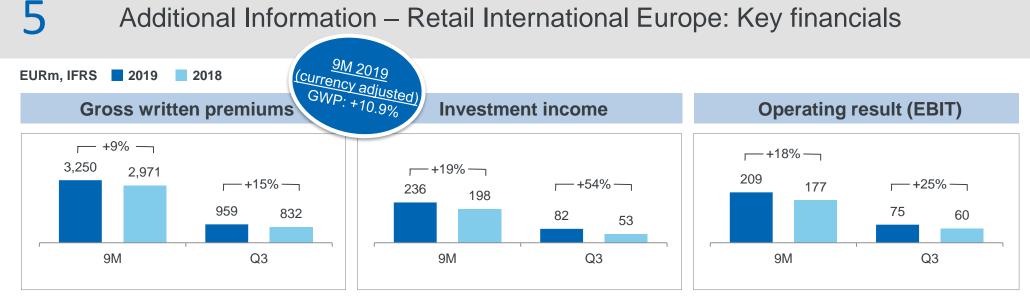
Solvency II target ratio 150 - 200%

Market risk limitation (low beta)

Market risk ≤ 50% of Solvency Capital Requirement High level of diversification

targeting 2/3 of Primary Insurance premiums to come from outside of Germany

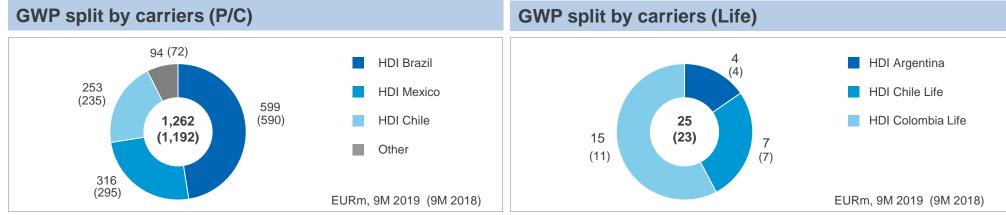
Note: Targets are relevant as of FY 2019. EPS CAGR until 2022 (base level: original Group net income Outlook of ~EUR 850m for 2018). The risk-free rate is defined as the 5-year rolling average of the 10-year German Bund yield. Targets are subject to large losses staying within their respective annual large-loss budgets as well as no major turmoil on currency and/or capital markets





Strong EBIT increase of 18% – driven by excellent P/C results at Warta



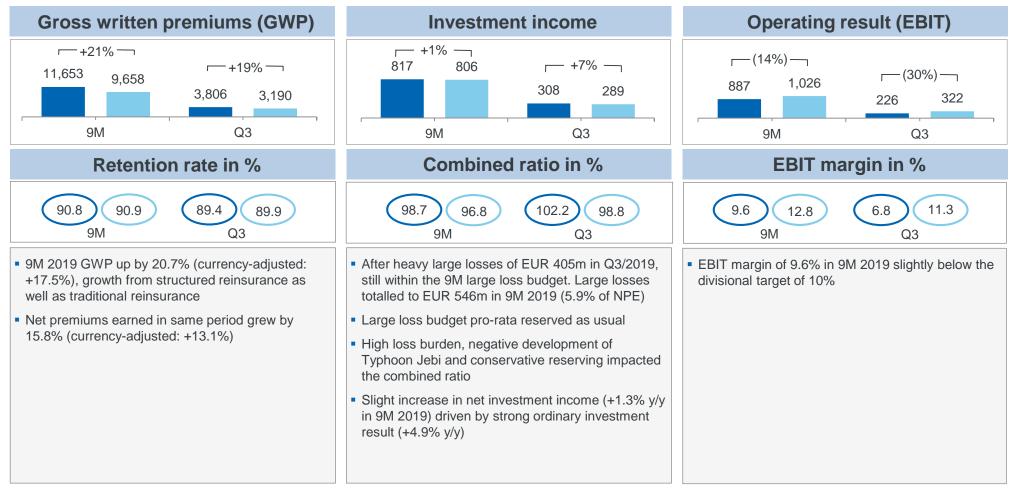


EBIT improvement supported by further improved investment results in Brazil and in Mexico

Note: Due to industrial action, the 9M and Q3 2018 reporting for HDI Chile has been carried out on the basis of the figures for the first eight months of 2018 only

5 Additional Information – Segment P/C Reinsurance

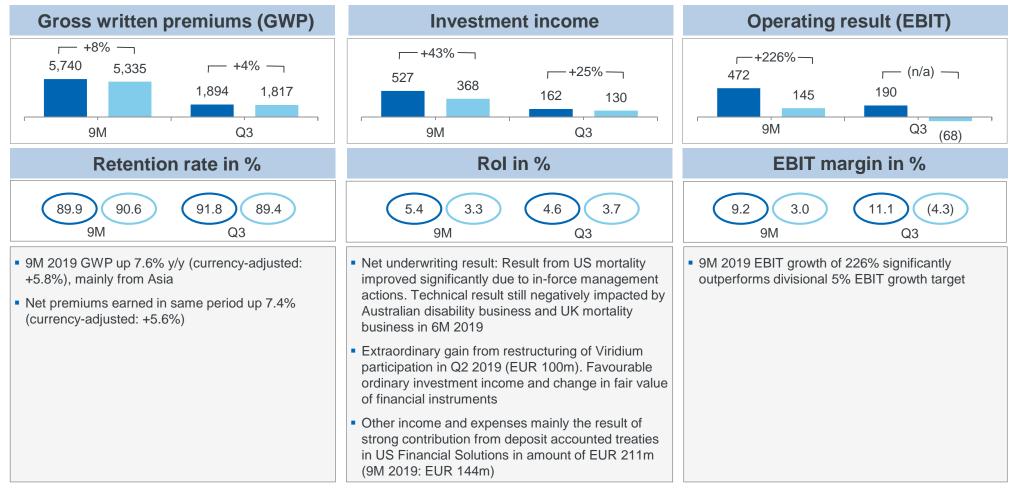
EURm, IFRS 2019 2018



Note: EBIT margin reflects a Talanx Group view

5 Additional Information – Segment Life/Health Reinsurance

EURm, IFRS 2019 2018



Note: EBIT margin reflects a Talanx Group view

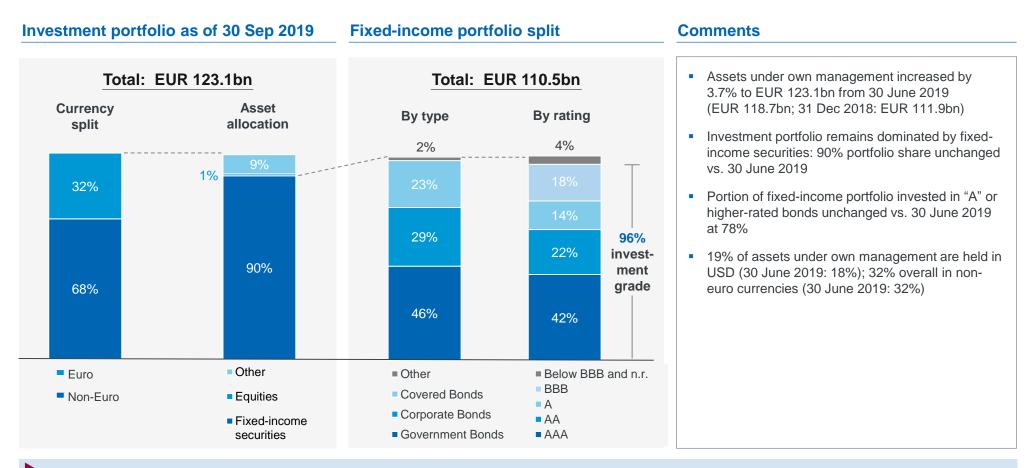
5 Additional Information – Segments

	In	dustrial Line	es	Retail Germany P/C			Retail Germany Life			
EURm, IFRS	9M 2019	9M 2018	Change	9M 2019	9M 2018	Change	9M 2019	9M 2018	Change	
P&L										
Gross written premiums	4,883	3,756	+30%	1,337	1,312	+2%	3,395	3,310	+3%	
Net premiums earned	2,149	1,910	+13%	1,105	1,075	+3%	2,501	2,443	+2%	
Net underwriting result	(30)	(224)	(87%)	18	20	(10%)	(1,109)	(1,150)	+4%	
Net investment income	215	183	+18%	85	66	+30%	1,242	1,257	(1%)	
Operating result (EBIT)	133	(31)	(523%)	78	66	+19%	107	90	+18%	
Net income after minorities	84	(36)	(336%)	-	-	-	-	-	-	
Key ratios										
Combined ratio non-life insurance and reinsurance	101.4%	111.7%	(10.3%pts)	98.4%	98.2%	+0.2%pts	-	-	-	
Expense ratio	20.4%	21.1%	(0.7%pts)	36.9%	35.5%	+1.4%pts	-	-	-	
Loss ratio	81.0%	90.6%	(9.6%pts)	61.5%	62.7%	(1.1%pts)	-	-	-	
Return on investment	3.3%	3.0%	+0.3%pts	2.8%	2.2%	+0.6%pts	3.4%	3.6%	(0.2%pts)	

5 Additional Information – Segments

	Retai	il Internat	ional	P/C Reinsurance		Life/Health Reinsurance			Group			
EURm, IFRS	9M 2019	9M 2018	Change	9M 2019	9M 2018	Change	9M 2019	9M 2018	Change	9M 2019	9M 2018	Change
P&L												
Gross written premiums	4,537	4,200	+8%	11,653	9,658	+21%	5,740	5,335	+8%	30,325	27,091	+12%
Net premiums earned	4,009	3,650	+10%	9,282	8,017	+16%	5,109	4,757	+7%	24,186	21,841	+11%
Net underwriting result	34	57	(40%)	89	231	(61%)	(275)	(357)	(23%)	(1,282)	(1,424)	(10%)
Net investment income	286	243	+18%	817	806	+1%	527	368	+43%	3,156	2,901	+9%
Operating result (EBIT)	227	201	+13%	887	1,026	(14%)	472	145	+226%	1,863	1,470	+27%
Net income after minorities	132	123	+7%	-	-	-	-	-	-	742	488	+52%
Key ratios												
Combined ratio non-life insurance and reinsurance	95.1%	94.4%	+0.7%pts	98.7%	96.8%	1.9%pts	-	-	-	98.5%	98.6%	(0.1%pts)
Expense ratio	28.9%	28.1%	+0.9%pts	29.8%	30.5%	(0.7%pts)	-	-	-	28.8%	29.1%	(0.3%pts)
Loss ratio	66.1%	66.4%	(0.3%pts)	69.3%	66.6%	+2.7%pts	-	-	-	69.9%	69.7%	+0.2%pts
Return on investment	3.4%	3.2%	+0.2%pts	3.0%	3.3%	(0.3%pts)	5.4%	3.3%	+2.1%pts	3.4%	3.3%	+0.1%pts

5 Additional Information – Breakdown of investment portfolio



Investment strategy unchanged – portfolio characterised by fixed-income securities with high ratings

Note: Percentages may not add up due to rounding. "BB and below" includes non-rated

Investments into issuers from countries with a rating below A- (in EURm), as of 30 September 2019

Country	Rating	Sovereign	Semi- Sovereign	Financial	Corporate	Covered	Other	Total
Italy	BBB	2,667	-	659	550	487	-	4,362
Brazil	BB-	286	-	67	327	-	11	691
Hungary	BBB	566	-	11	8	23	-	608
Mexico	BBB+	84	2	162	339	-	-	586
Russia	BBB-	292	24	32	195	-	-	542
South Africa	BB+	124	-	142	97	-	1	365
Portugal	BBB	37	-	40	41	1	-	120
Turkey	BB-	20	-	26	28	3	-	77
Other BBB+		125	-	81	116	-	-	322
Other BBB		217	26	142	131	-	-	517
Other <bbb< td=""><td></td><td>189</td><td>29</td><td>94</td><td>195</td><td>-</td><td>260</td><td>768</td></bbb<>		189	29	94	195	-	260	768
Total		4,606	81	1,456	2,028	514	272	8,957
in % of total investments under own	management	3.7%	0.1%	1.2%	1.6%	0.4%	0.2%	7.3%
in % of total Group assets		2.6%	0.0%	0.8%	1.1%	0.3%	0.2%	5.0%



5 Financial Calendar and IR contacts



- 20 November 2019
 Capital Markets Day in Frankfurt
- 16 March 2020
 Annual Report 2019
- 7 May 2020
 Quarterly Statement as at 31 March 2020 and Annual General Meeting



Carsten Werle, CFA Head of IR



Bernt Gade Equity & Debt IR



Carsten Fricke Equity & Debt IR



Hannes Meyburg Ratings



Alexander Zessel

Ratings

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Guideline on Alternative Performance Measures - For further information on the calculation and definition of specific Alternative Performance Measures please refer to the Annual Report 2018 Chapter "Enterprise management", pp. 26 and the following, the "Glossary and definition of key figures" on page 262 as well as our homepage http://www.talanx.com/investor-relations/ueberblick/midterm-targets/definitions_apm.aspx