

**talanx.**

Insurance. Investments.

# 9M 2023 results and outlook

13 November 2023

Jan Wicke, CFO



# 9M 2023 results and outlook 2023

## Primary Insurance drives improved profit outlook 2023

### 9M 2023 Primary Insurance results

Revenue growth



>10%

Net income growth



>50%

### Group outlook 2023

Group net income

>1,500<sup>1</sup>

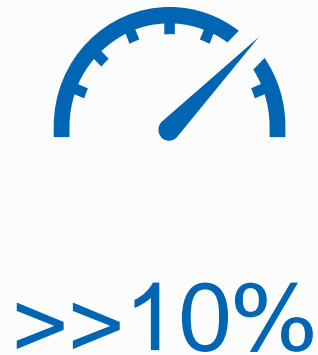
>1,400  
Previously published

Note: Financial targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.  
1 As announced on 23 October 2023

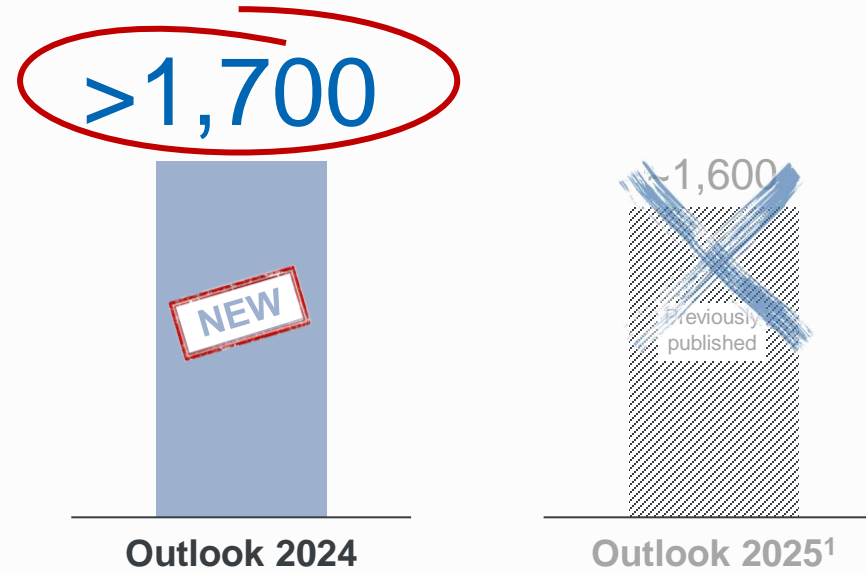
# Outlook 2024

Delivering and exceeding 2025 target one year ahead of schedule

## Group return on equity



## Group net income



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<sup>1</sup> As communicated on Capital Markets Day on 6 December 2022



# Agenda

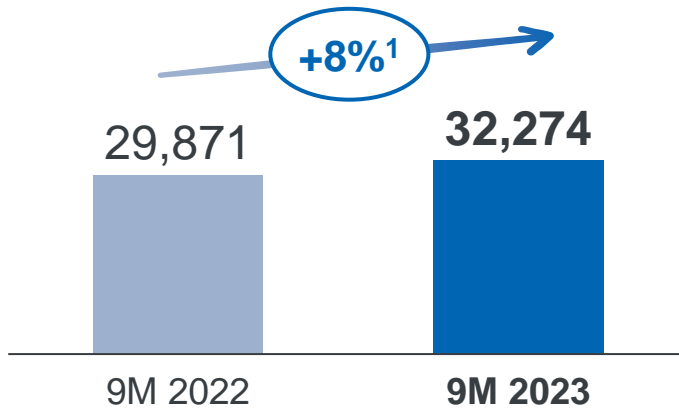
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# 1 9M 2023 overview

## Strong performance across all segments

### Group insurance revenue

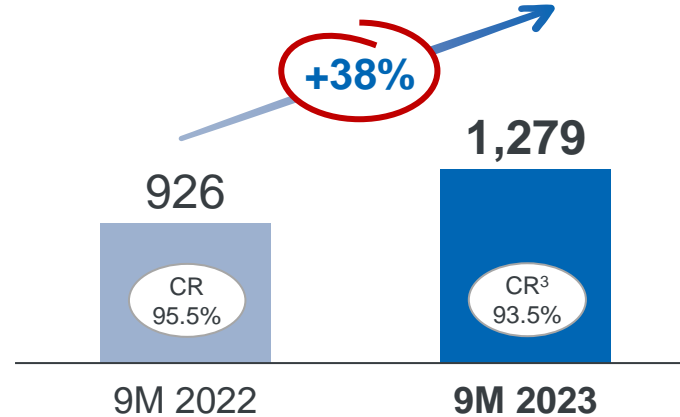
in EURm



Primary Insurance with double digit growth rate driving group insurance revenues

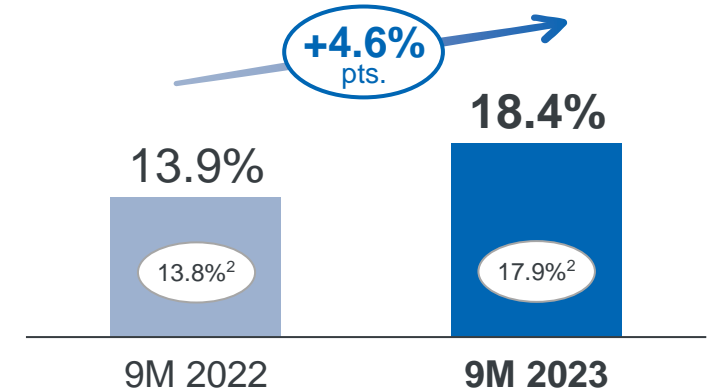
### Group net income

in EURm



Significantly improved insurance service result leads to strong rise in profitability

### Group return on equity



Rising RoE despite retained earnings and EUR 300m capital increase

1 Currency adjusted: 11%

2 Return on equity adjusted for net income impact from fair value through p&l (FVPL) assets

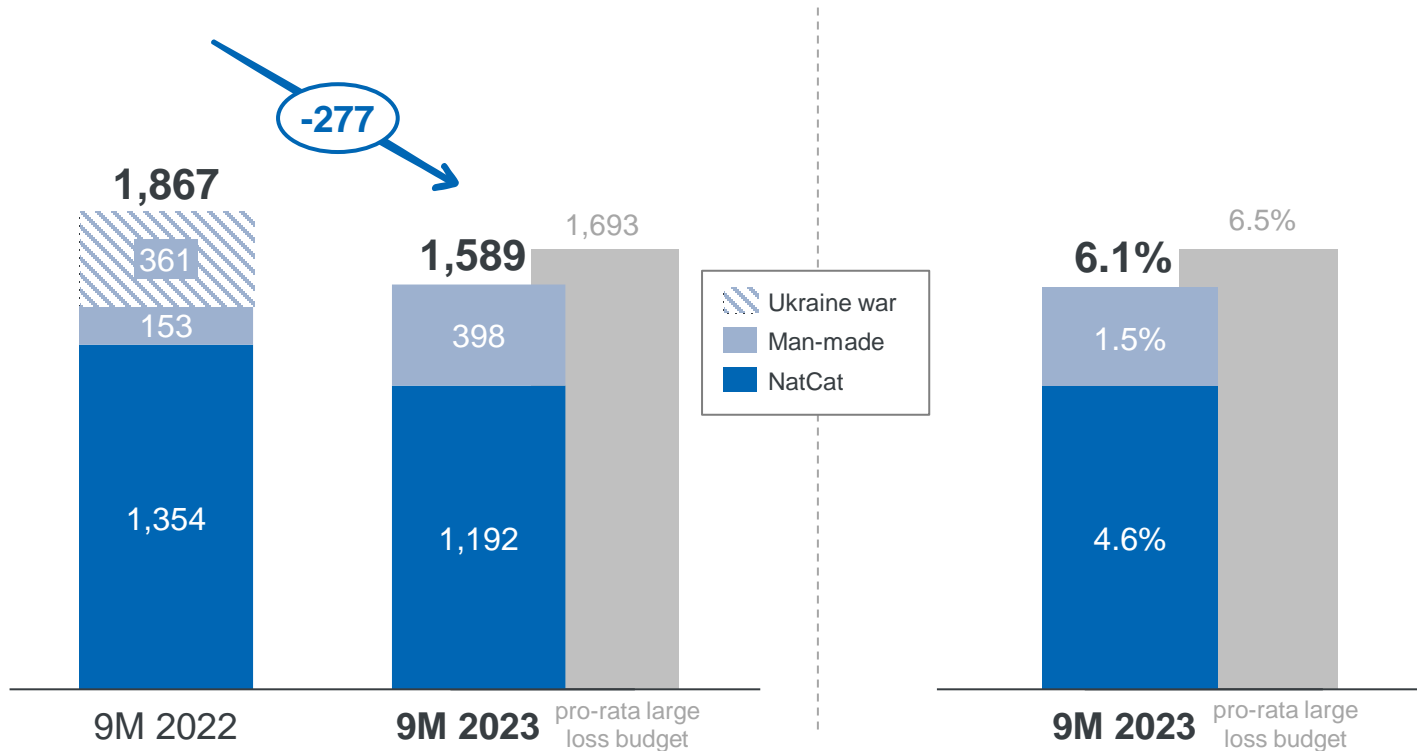
3 Impact of interest rate changes on CR due to discounting: 1.7%-pts (Discount rate 9M23: 4.6% vs 2.9% in 9M2022)

# 1 Large losses down and well within budget

## Net large losses

in EURm

in % of insurance revenue gross (P/C business only)



Large losses lower (EUR -277m) than last year due to high Ukraine war-related reserves (EUR 361m) in 2022

Large losses EUR 103m below budget (EUR 1,693m) despite increased number of events in Q3

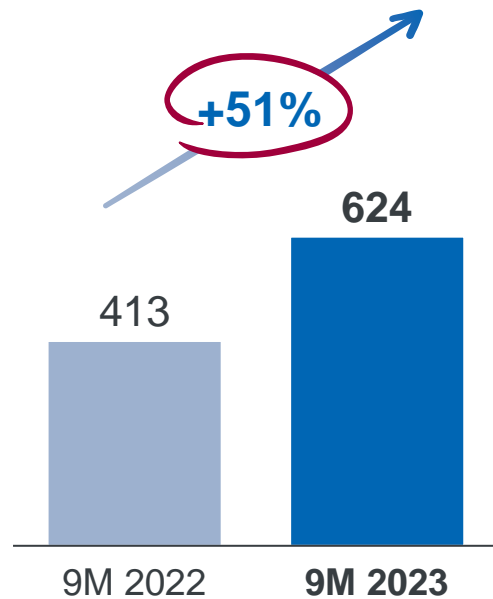
- Largest 2023 NatCat losses:
- Türkiye earthquake EUR 329m
  - Italy storm / hail EUR 132m
  - Hawaii "Maui" fires EUR 87m

Note: Definition "large loss": In excess of EUR 10m gross in either Primary Insurance or Reinsurance

# Accelerated growth in Primary Insurance lifts earnings contribution to almost 50%

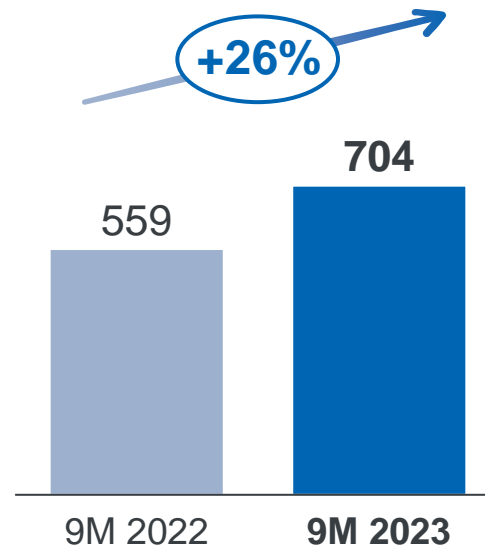
## Primary Insurance net income

in EURm



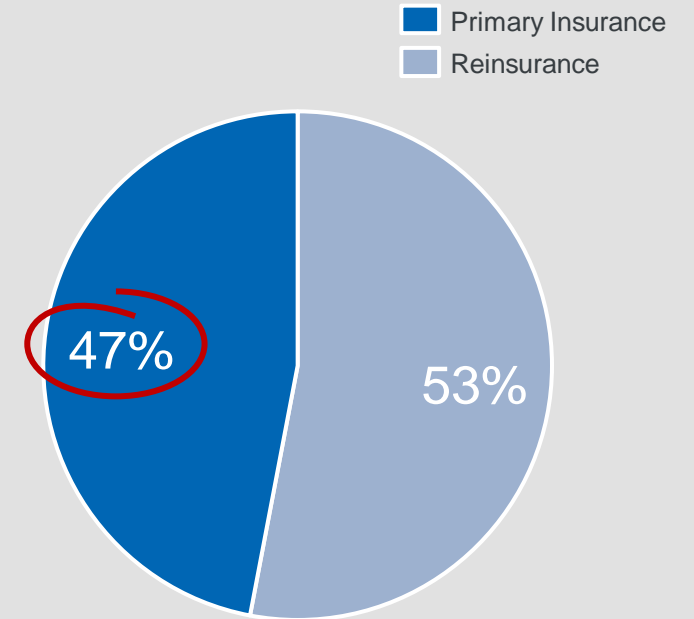
## Reinsurance net income

in EURm



## Total net income split

in % of total<sup>1</sup>

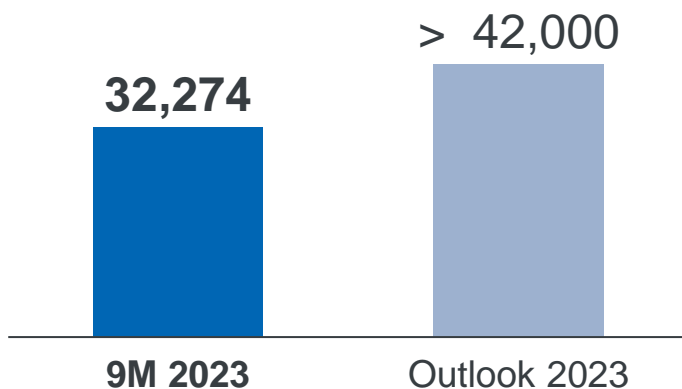


Note: Primary Insurance is the sum of Industrial Lines, Retail Germany and Retail International  
 1 Percentages are calculated in percent of Group net income adjusted for Corporate Operations and Consolidation

# 1 Raising net income outlook 2023

## Insurance revenue

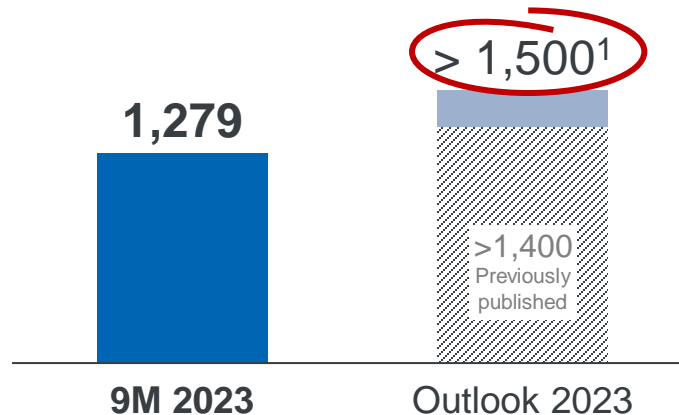
in EURm



Insurance revenue target confirmed with focus on profitable growth

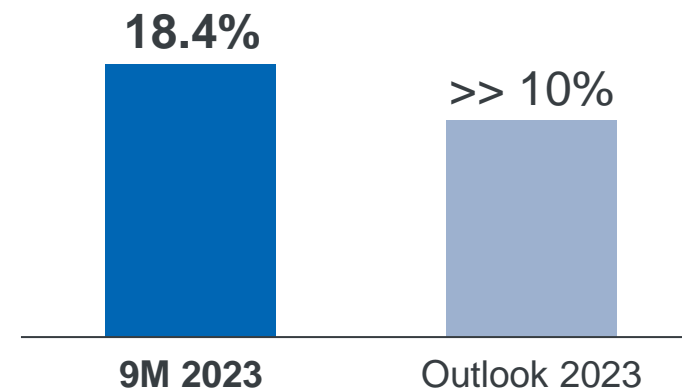
## Group net income

in EURm



Delivering ahead of targets

## Return on equity



Fully on track to significantly exceed 10% RoE target

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

<sup>1</sup> As announced on 23 October 2023





# Agenda

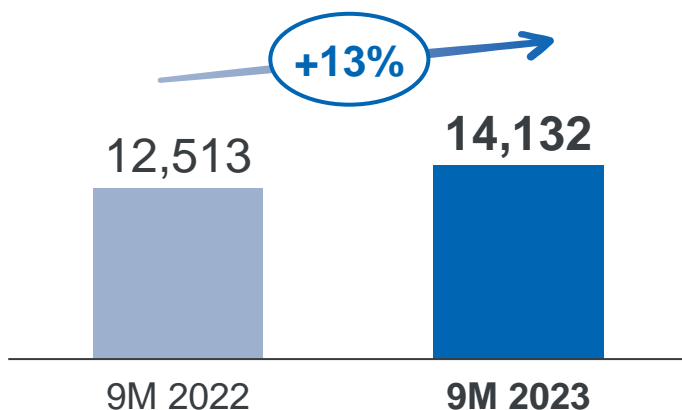
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# Primary Insurance

## 2 Bottom line growth exceeds top line growth

### Primary Insurance insurance revenue

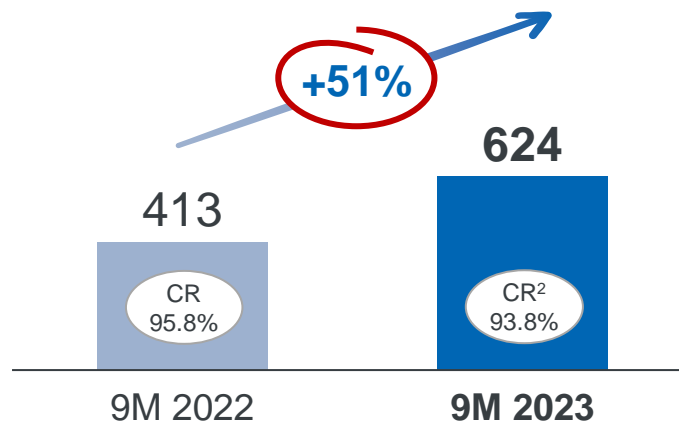
in EURm



Retail International and Industrial Lines with strongest top line contribution

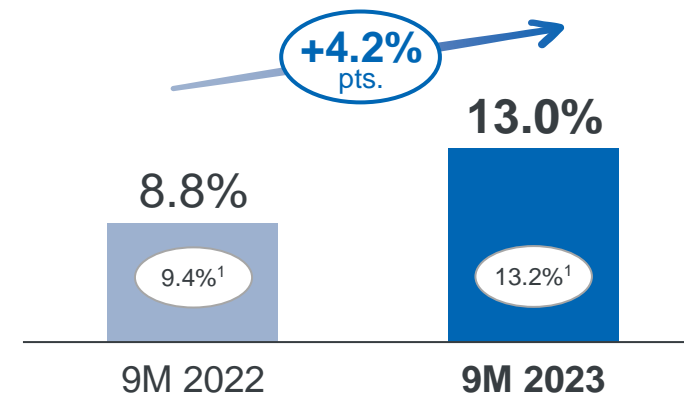
### Primary Insurance net income

in EURm



Benefit from change in discount rate partially used for reserve strengthening

### Primary Insurance return on equity



Increased return on equity driven by improved insurance service result

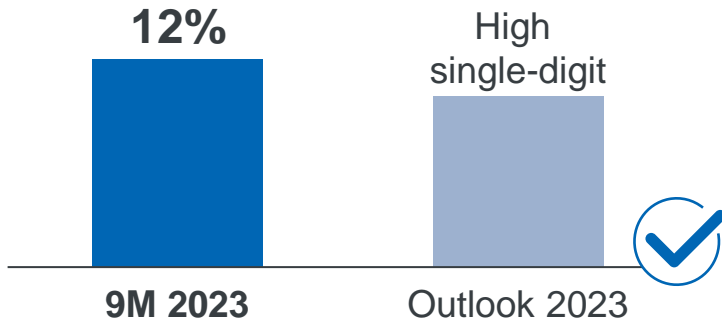
<sup>1</sup> Return on equity adjusted for net income impact from fair value through p&l (FVPL) assets

<sup>2</sup> Impact of interest rate changes on CR due to discounting: 2.0%-pts (Discount rate 9M23: 4.6% vs 2.6% in 9M2022)

# Industrial Lines

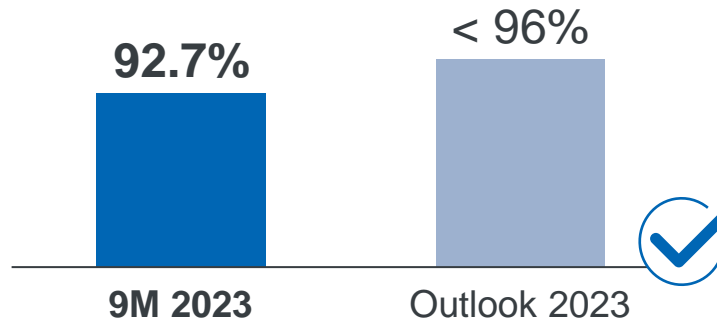
## Leveraging hard market cycle

### Insurance revenue growth<sup>1</sup>



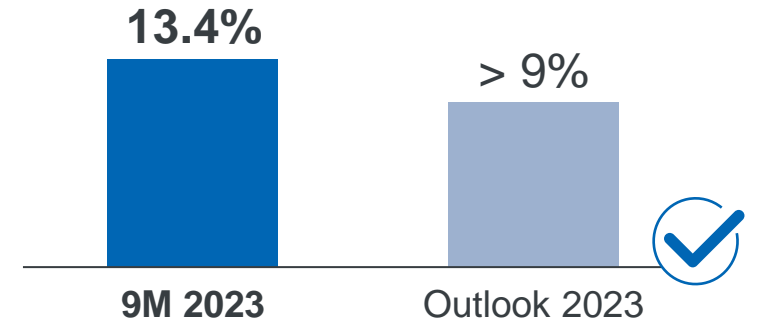
Industrial Lines with double digit growth

### Combined ratio<sup>2</sup>



CoR driven by prudent portfolio steering and favourable market conditions

### Return on equity



9M 2023 includes more than EUR 100m burden from FVPL asset revaluations and investment portfolio management actions

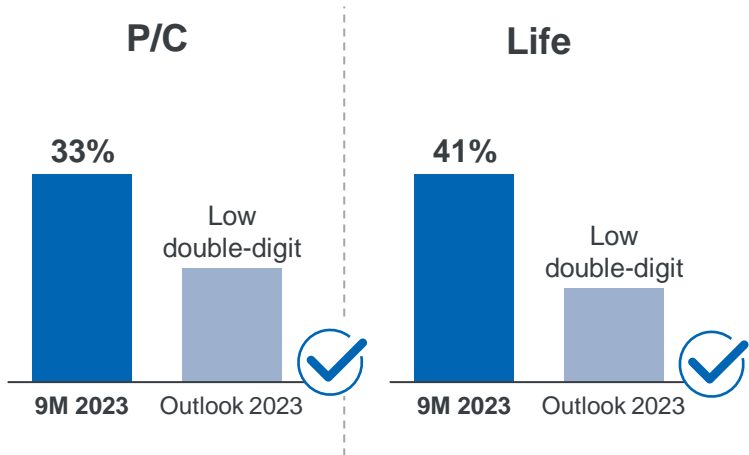
Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

<sup>1</sup> Currency-adjusted | <sup>2</sup> Combined ratio (net / gross): Insurance service expenses after reinsurance expenses divided by insurance revenue before reinsurance

# Retail International

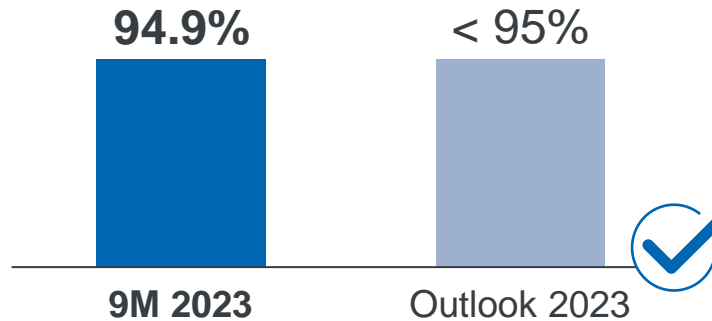
## 2 Strong profitable growth across all regions

### Insurance revenue growth<sup>1</sup>



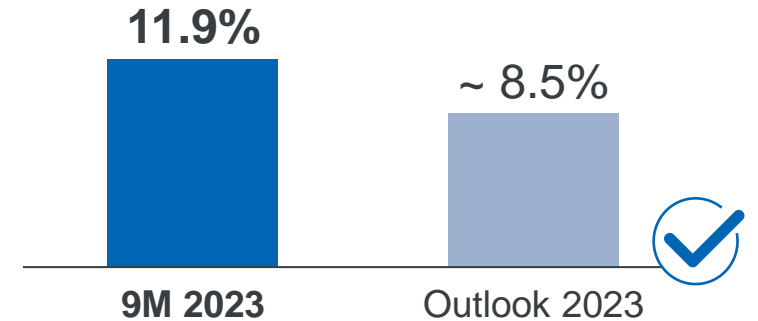
Organic growth supported by Sampo (Brazil)<sup>3</sup> and FiBa JV (Türkiye)

### Combined ratio<sup>2</sup>



Strong technical excellence, especially in LatAm

### Return on equity



Net income drives RoE despite partial execution of (intragroup) equity funding for Liberty Brazil acquisition

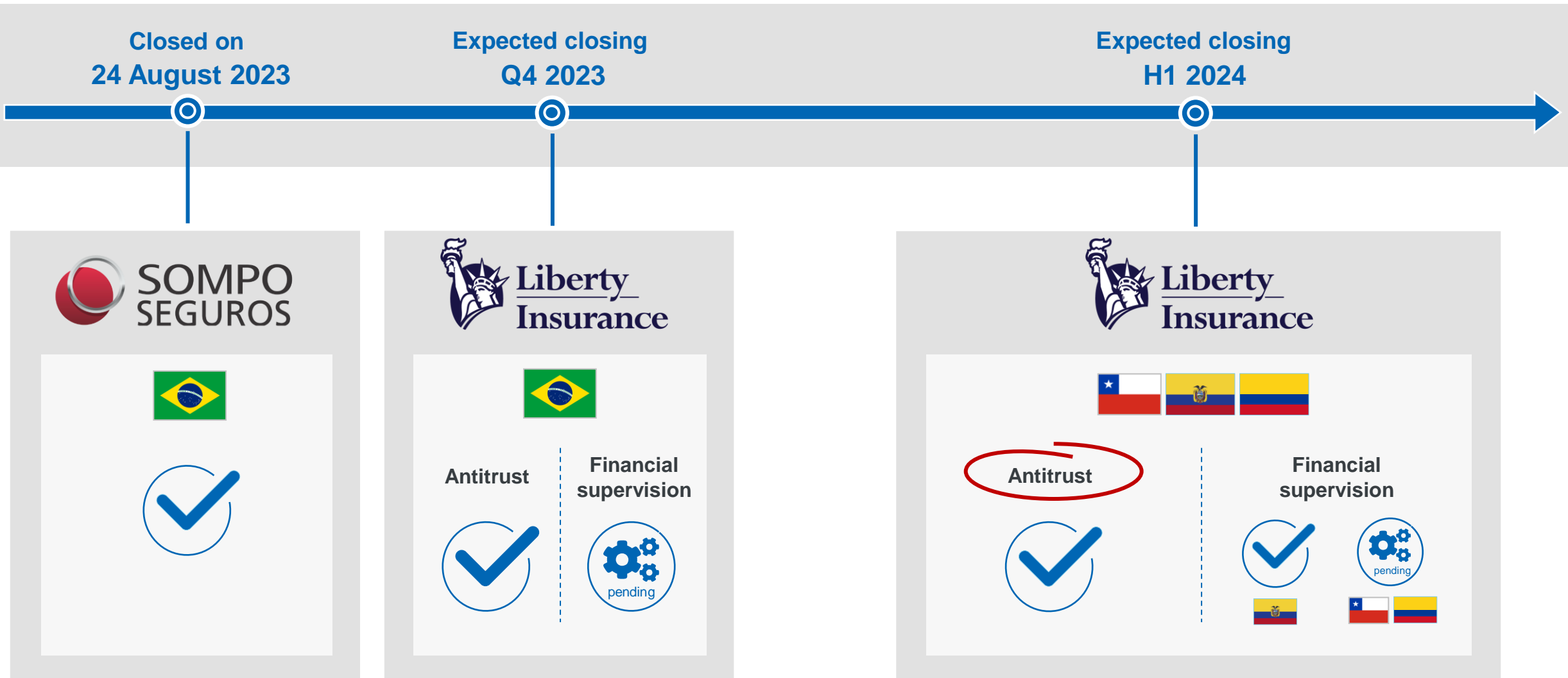
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<sup>1</sup> Currency-adjusted    <sup>2</sup> Combined ratio (net / gross): Insurance service expenses after reinsurance expenses divided by insurance revenue before reinsurance

<sup>3</sup> First time consolidation date was 24 August 2023

# Retail International

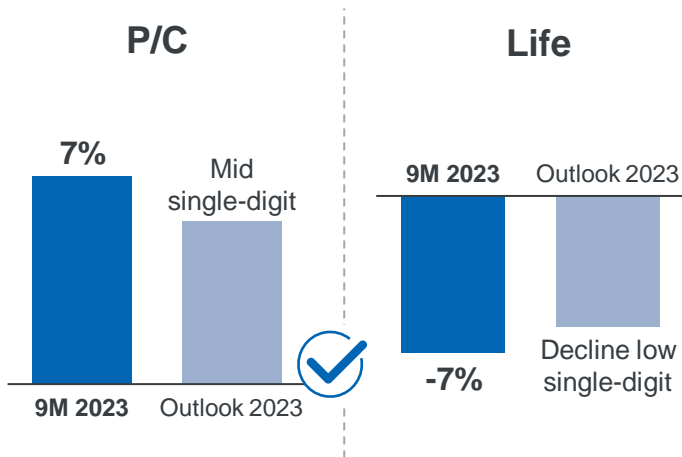
## 2 M&A update - Sompo closed and Liberty on track



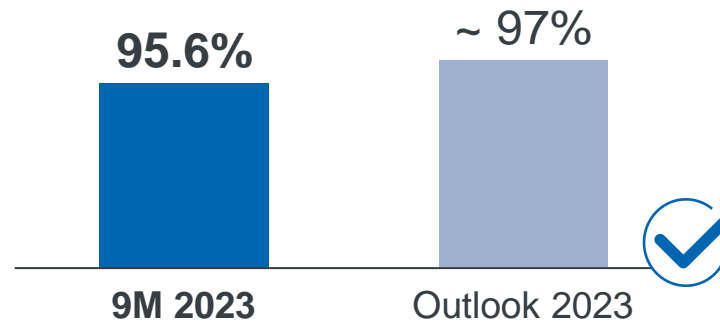
# Retail Germany

## 2 Solid profit contribution from P/C and Life

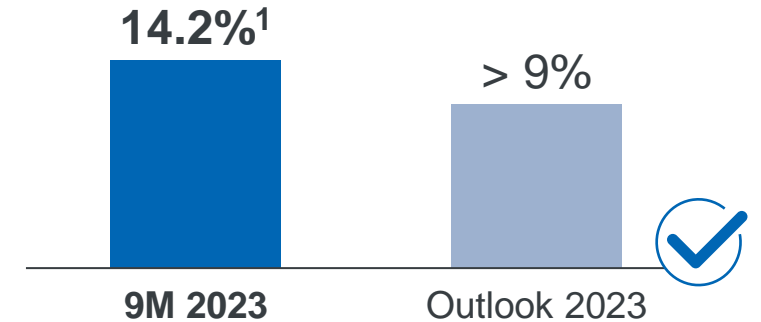
### Insurance revenue growth



### Combined ratio<sup>2</sup>



### Return on equity



P/C growth compensating for declining single-premium business in Life

Positive P/C performance driven by bancassurance

Bancassurance continues to be key profit driver

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

<sup>1</sup> RoE including Asset Management contribution: 15.8%

<sup>2</sup> Combined ratio (net / gross): Insurance service expenses after reinsurance expenses divided by insurance revenue before reinsurance

# Reinsurance

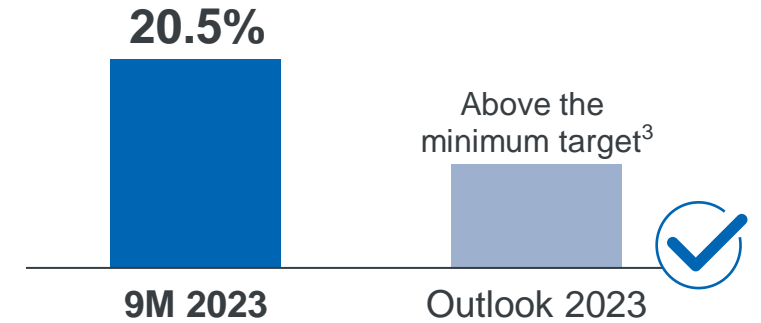
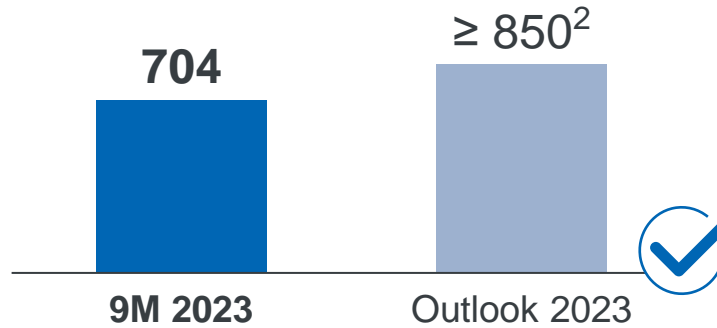
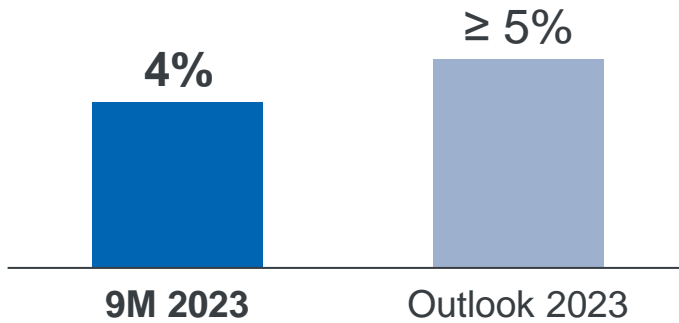
## YTD performance fully supports targets for the full year

### Insurance revenue growth<sup>1</sup>

### Net income

### Return on equity

in EURm



Revenue growth in line with expectation

9M 2023 performance supports profit target for the full year

Strong contribution from L&H reinsurance and investments

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

1 Currency-adjusted | 2 Talanx share of outlook published by Hannover Re (≥ EUR 1,700m) | 3 Defined as 1,000 basis points above five-year average of the ten-year German federal bond



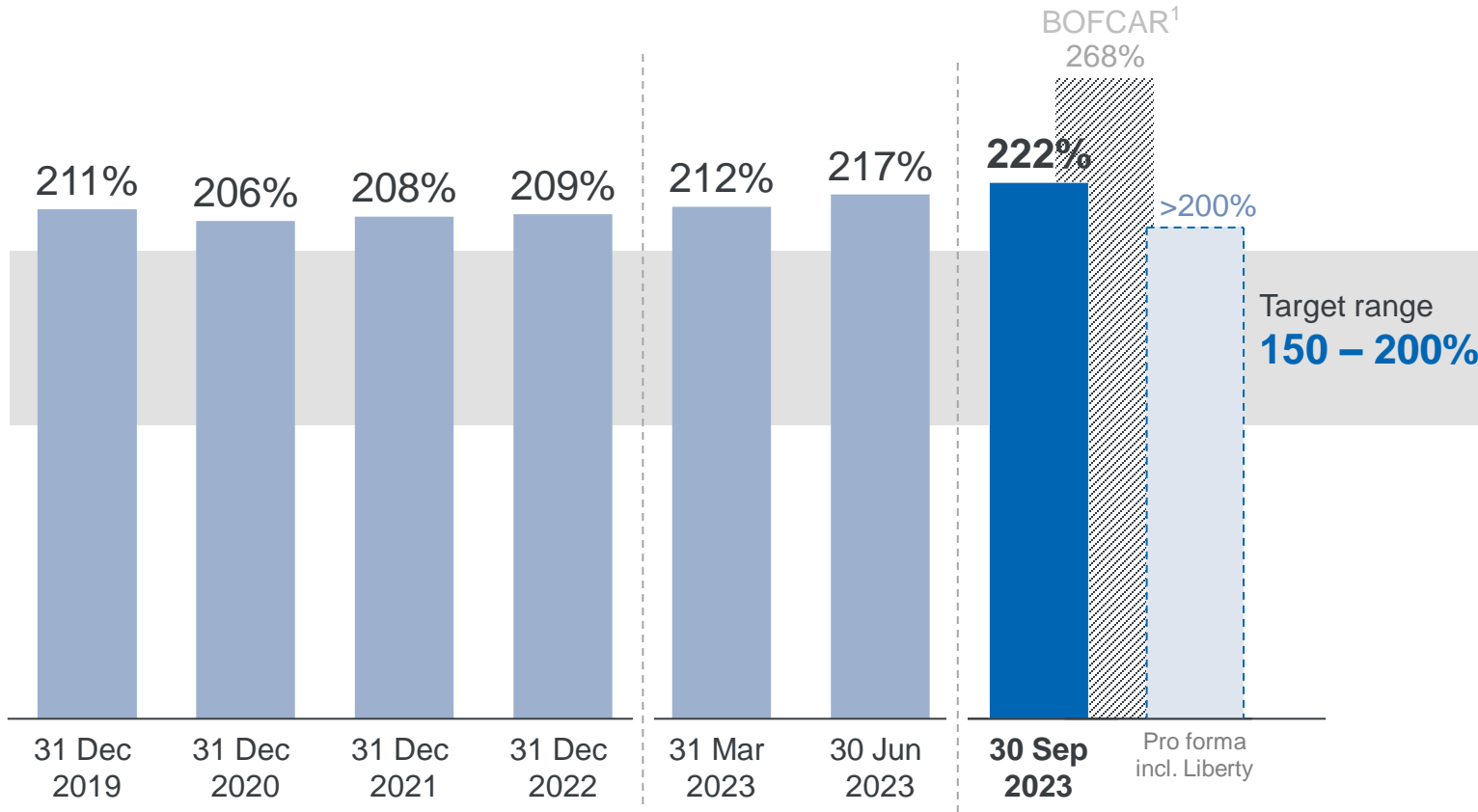
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### 3 Strong capitalisation

#### High solvency capital generation in 2023



Note: Solvency 2 ratio of HDI Group as the regulated entity, as of period end excluding transitional measures. Solvency 2 ratio including transitional measures as of 30 Sep 2023: 253%

<sup>1</sup> Economic funds excl. regulatory haircut for Hannover Re minorities

#### Strong ratings

**S&P Global**  
Ratings

**A+**  
(stable)

**AM**  
**BEST**  
SINCE 1899

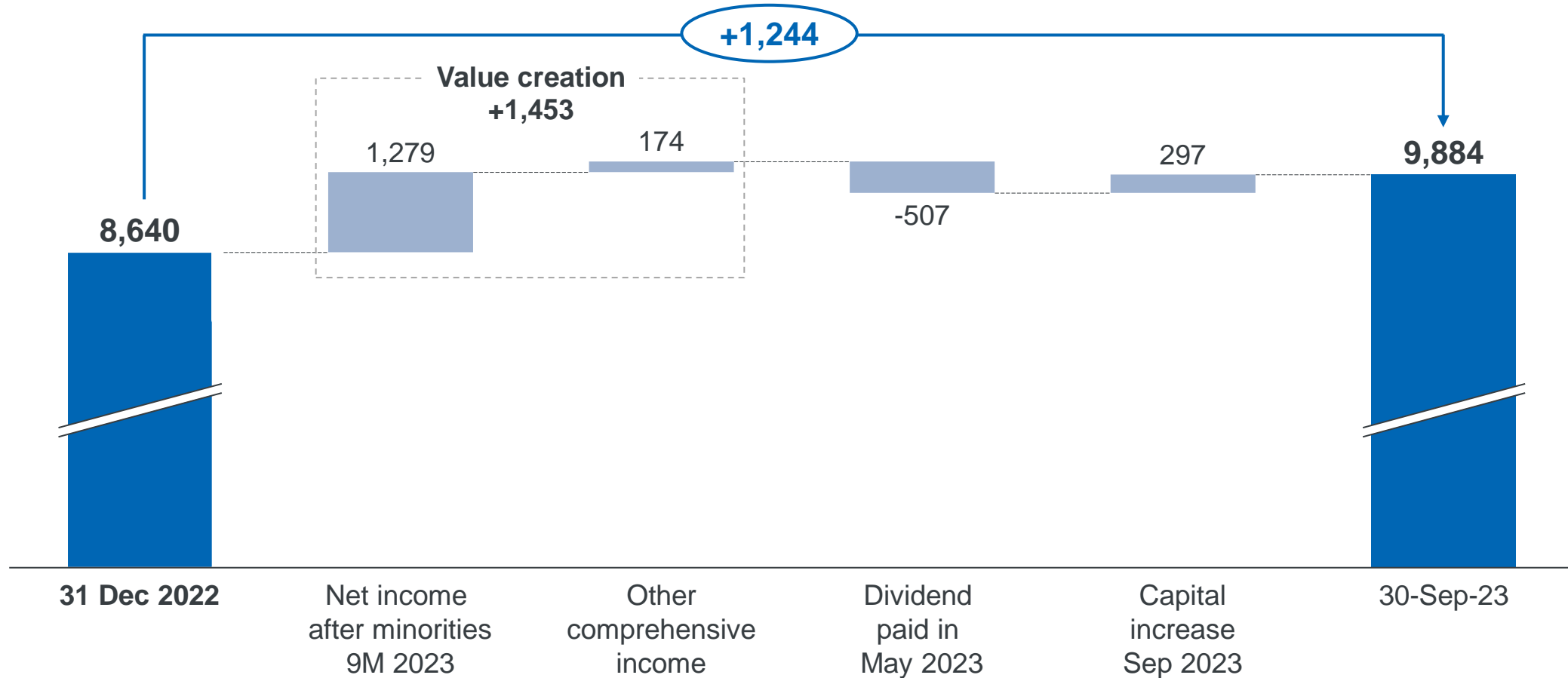
**A+**  
(stable)

Note: Insurer Financial Strength Rating

### 3 Shareholders' equity increasing by EUR 1.2bn in 9M 2023

## Shareholders' equity development

After taxes and minorities, in EURm

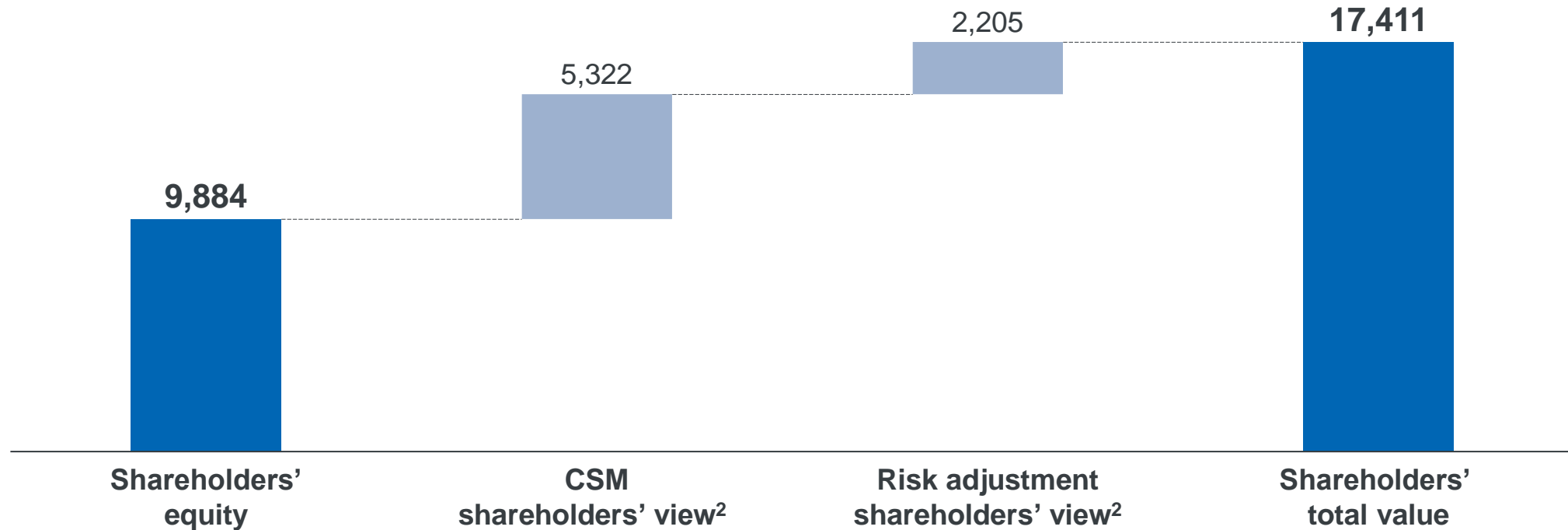


# Shareholders' total value

3 Intrinsic value of EUR ~67 per share

## Shareholders' capital

After taxes and minorities, as of 30 Sep 2023, in EURm



Value per share<sup>1</sup>  
in EUR

38.28<sup>3</sup>

20.61

8.54

67.42<sup>4</sup>

1 Based on 258,228,991 shares

2 Based on flat / average tax rates and minorities

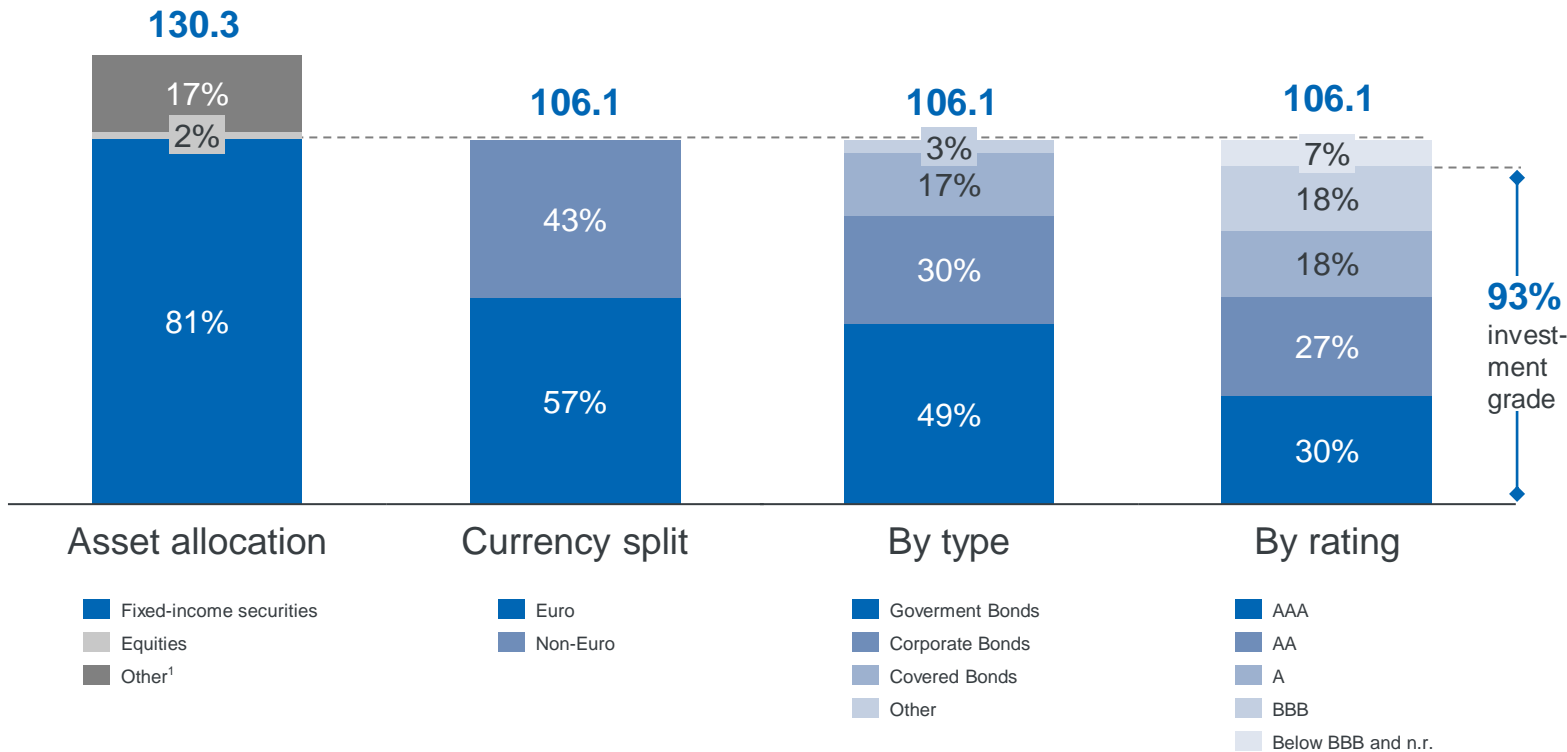
3 Incl. goodwill (excl. goodwill EUR 33.84)

4 Incl. goodwill (excl. goodwill EUR 62.98)

# 3 Our low beta investment portfolio

## Investments for own risk

As of 30 Sep 2023, in EURbn



Investments for own risk increased by ~ EUR 3.0bn vs 31 Dec 2022

~10%pts migration of bond rating from AAA to AA versus 30 Jun 2023 due to U.S. credit rating downgrade

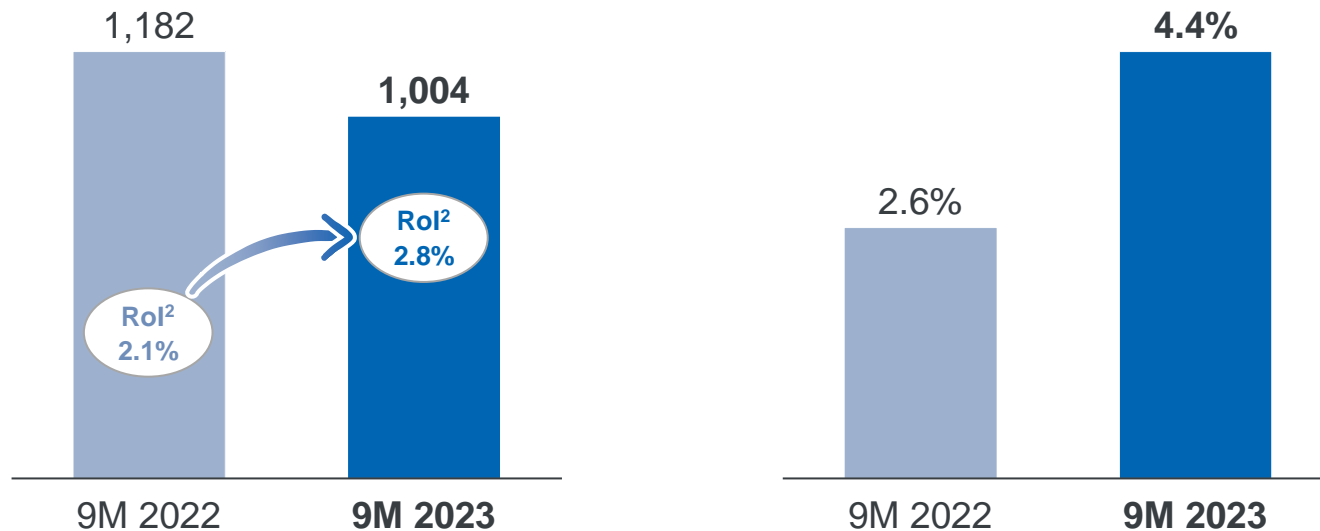
Note: "Below BBB and n.r." includes non-rated bonds  
 1 Includes mainly private equity, real estate and infrastructure investments

# 3 Group investment portfolio management actions starting to materialise

## Net insurance finance and investment result<sup>1</sup>

## Average reinvestment yield<sup>3</sup>

in EURm



Strong ordinary investment result + EUR 280m versus 9M 2022 mainly benefiting from higher interest rates

Realised losses from bond portfolio management actions of EUR ~180m impacting net insurance finance and investment result in P/C

<sup>1</sup> Before currency effects

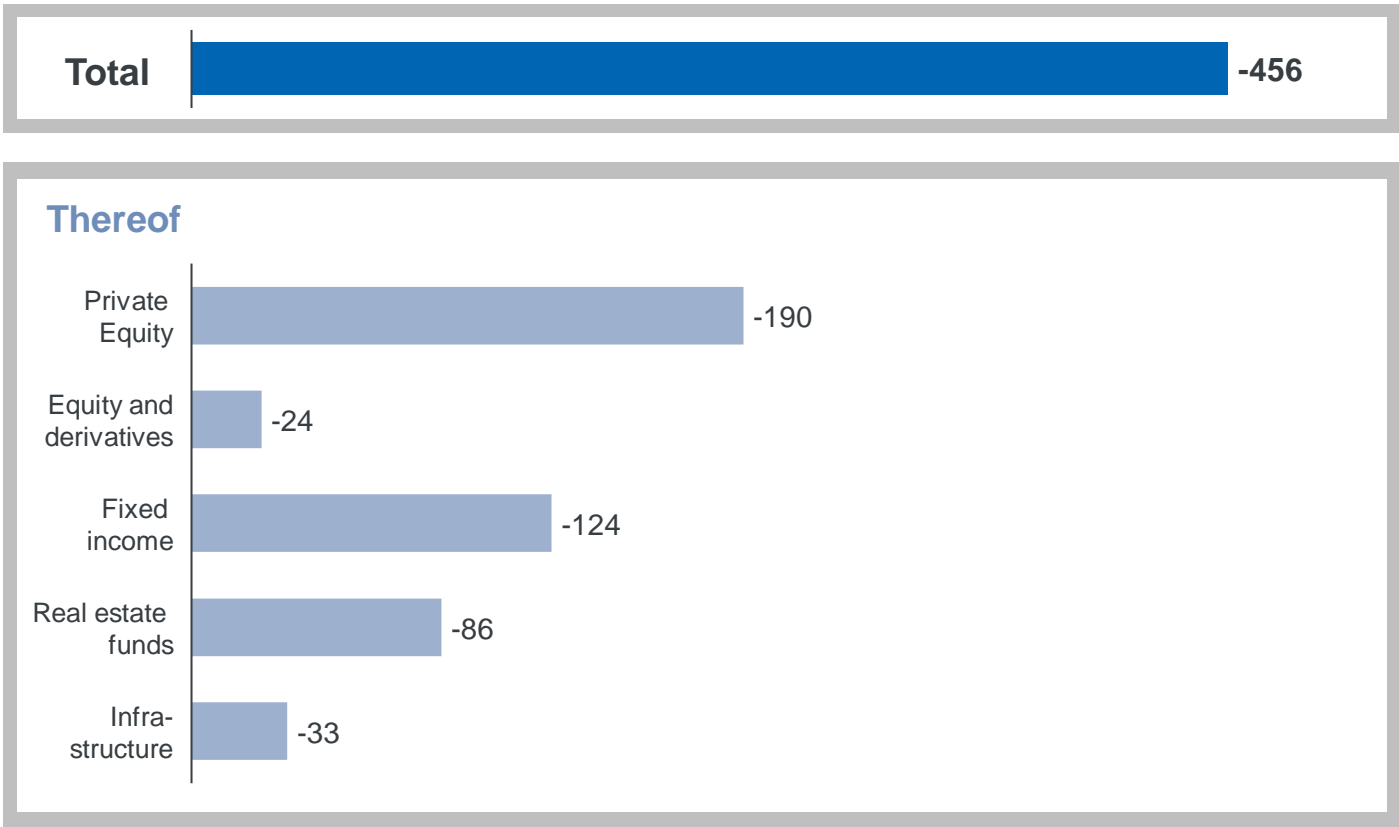
<sup>2</sup> Net return on investments for own risk: Income from investments for own risk divided by average investments for own risk

<sup>3</sup> On fixed income securities

### 3 FVPL assets with minor impact on P&L so far

#### P&L sensitivity of FVPL assets – Impact “-10% scenario”

Shareholders view: Without Primary Life, after taxes and without minorities<sup>1</sup>, as of 30 Sep 2023, in EURm



~90% of financial investments without P&L volatility

Minor net income impact from FVPL in 9M 2023 (EUR +37m) may not be sustainable

<sup>1</sup> Based on flat / average tax rates and minorities

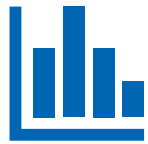


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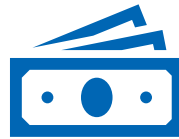
## 4 Raising our net income outlook 2023 ...

Insurance  
revenue



> EUR 42bn

Group  
net income



> EUR 1,500m<sup>1</sup>

Return  
on equity



>> 10%

Dividend  
per share



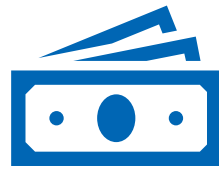
> EUR 2.00  
(to be paid in 2024)

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.

<sup>1</sup> As announced on 23 October 2023



## Group net income



> EUR 1,700m

## Group return on equity



>> 10%

Note: All targets are subject to large losses not exceeding the large loss budget, no turbulences on capital markets, and no material currency fluctuations. In addition, the targets may be subject to fluctuations due to the application of the new IFRS 9 accounting standard for the valuation of the investment portfolio.



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## Q3 2023 and 9M 2023 results overview – Talanx Group

EURm	Q3 2022	Q3 2023	9M 2022	9M 2023	9M 2023 / 9M 2022
<b>Insurance revenue (gross)</b>	<b>10,712</b>	<b>11,411</b>	<b>29,871</b>	<b>32,274</b>	<b>+8%</b>
<b>Insurance service result (net)</b>	<b>496</b>	<b>950</b>	<b>1,789</b>	<b>2,577</b>	<b>+44%</b>
<i>thereof Non-Life</i>	314	610	1,078	1,675	+55%
Net investment income for own risk	740	931	2,177	2,657	+22%
Result from unit-linked contracts	-248	-72	-1,850	707	+138%
Net insurance finance result before currency effects	-116	-615	856	-2,360	-376%
<b>Net insurance finance and investment result before currency effects</b>	<b>376</b>	<b>244</b>	<b>1,182</b>	<b>1,004</b>	<b>-15%</b>
Net currency result	66	-36	34	0	-99%
Other result	-192	-356	-756	-822	-9%
<b>Operating result (EBIT)</b>	<b>747</b>	<b>802</b>	<b>2,249</b>	<b>2,760</b>	<b>+23%</b>
Financing costs	-39	-54	-128	-175	-37%
Taxes on income	-220	-91	-461	-540	-17%
Minority interest on profit & loss	-247	-205	-735	-765	-4%
<b>Net income</b>	<b>240</b>	<b>452</b>	<b>926</b>	<b>1,279</b>	<b>+38%</b>
<b>Earnings per share (EPS)</b>	<b>0.95</b>	<b>1.78</b>	<b>3.66</b>	<b>5.05</b>	<b>+1.39</b>
Combined ratio P/C	96.4%	93.3%	95.5%	93.5%	-1.9%pts
Tax ratio	31.1%	12.1%	21.7%	20.9%	-0.8%pts
<b>Return on equity</b>	<b>10.5%</b>	<b>19.0%</b>	<b>13.9%</b>	<b>18.4%</b>	<b>+4.6%pts</b>
Return on investment for own risk	2,3%	2,9%	2.1%	2.8%	+0.6%pts

## 5 Q3 2023 results overview - Segments

EURm	Industrial Lines		Retail Germany		Retail International		Primary Insurance		Reinsurance	
	Q3 2022	Q3 2023	Q3 2022	Q3 2023	Q3 2022	Q3 2023	Q3 2022	Q3 2023	Q3 2022	Q3 2023
<b>Insurance revenue (gross)</b>	2,143	2,367	929	905	1,412	1,830	4,484	5,101	6,515	6,242
<b>Insurance service result (net)</b>	49	189	51	135	17	118	117	442	370	483
Net investment income for own risk	60	27	212	329	109	157	380	513	376	424
Result from unit-linked contracts	0	0	-239	-71	-8	-1	-248	-72	0	0
Net insurance finance result before currency effects	6	-54	35	-241	-47	-52	-6	-346	-113	-260
<b>Net insurance finance and investment result before currency effects</b>	<b>66</b>	<b>-27</b>	<b>7</b>	<b>17</b>	<b>53</b>	<b>104</b>	<b>127</b>	<b>95</b>	<b>263</b>	<b>165</b>
Net currency result	13	-1	32	11	-1	-4	44	7	21	-42
Other result	-31	-60	-56	-46	-46	-60	-133	-165	-104	-115
<b>Operating result (EBIT)</b>	<b>97</b>	<b>102</b>	<b>34</b>	<b>118</b>	<b>23</b>	<b>158</b>	<b>155</b>	<b>378</b>	<b>550</b>	<b>491</b>
Financing costs	-2	-2	-2	-2	-4	-8	-8	-12	-26	-33
Taxes on income	-21	-9	-33	-43	5	-50	-49	-102	-164	-20
Minority interest on profit & loss	0	0	-2	-3	-15	-18	-17	-21	-209	-218
<b>Net income</b>	<b>75</b>	<b>92</b>	<b>-2</b>	<b>70</b>	<b>8</b>	<b>82</b>	<b>81</b>	<b>244</b>	<b>151</b>	<b>220</b>
Combined ratio P/C	97.7%	92.0%	94.7%	94.6%	97.7%	94.1%	97.4%	93.1%	95.4%	93.4%
<b>Return on equity</b>	<b>12.5%</b>	<b>14.5%</b>	<b>-0.5%</b>	<b>18.4%</b>	<b>1.5%</b>	<b>12.3%</b>	<b>4.9%</b>	<b>14.5%</b>	<b>12.8%</b>	<b>19.0%</b>
Return on investments for own risk	2.1%	0.8%	1.7%	2.8%	3.2%	4.8%	2.1%	2.8%	2.7%	2.9%

Note: Primary Insurance is the sum of Industrial Lines, Retail Germany and Retail International

## 5 9M 2023 results overview - Segments

EURm	Industrial Lines		Retail Germany		Retail International		Primary Insurance		Reinsurance	
	9M 2022	9M 2023	9M 2022	9M 2023	9M 2022	9M 2023	9M 2022	9M 2023	9M 2022	9M 2023
<b>Insurance revenue (gross)</b>	5,975	6,588	2,641	2,627	3,898	4,917	12,513	14,132	18,331	18,514
<b>Insurance service result (net)</b>	275	481	259	314	127	303	660	1,098	1,064	1,561
Net investment income for own risk	171	135	555	860	278	409	1,004	1,404	1,216	1,291
Result from unit-linked contracts	0	0	-1,790	684	-61	24	-1,850	707	0	0
Net insurance finance result before currency effects	-3	-112	1,253	-1,456	-83	-171	1,168	-1,740	-319	-602
<b>Net insurance finance and investment result before currency effects</b>	<b>169</b>	<b>22</b>	<b>19</b>	<b>87</b>	<b>134</b>	<b>262</b>	<b>321</b>	<b>371</b>	<b>897</b>	<b>688</b>
Net currency result	-27	4	66	1	6	3	45	8	-6	-8
Other result	-146	-214	-165	-135	-139	-161	-450	-510	-278	-389
<b>Operating result (EBIT)</b>	<b>271</b>	<b>293</b>	<b>178</b>	<b>268</b>	<b>128</b>	<b>407</b>	<b>577</b>	<b>967</b>	<b>1.676</b>	<b>1.853</b>
Financing costs	-7	-8	-5	-5	-3	-18	-15	-31	-80	-107
Taxes on income	-65	-42	-8	-96	-25	-107	-98	-246	-368	-318
Minority interest on profit & loss	0	0	-6	-9	-45	-58	-51	-67	-669	-724
<b>Net income</b>	<b>199</b>	<b>243</b>	<b>159</b>	<b>158</b>	<b>55</b>	<b>223</b>	<b>413</b>	<b>624</b>	<b>559</b>	<b>704</b>
Combined ratio P/C	95.4%	92.7%	94.4%	95.6%	96.9%	94.9%	95.8%	93.8%	95.1%	93.1%
<b>Return on equity</b>	<b>11.6%</b>	<b>13.4%</b>	<b>12.7%</b>	<b>14.2%</b>	<b>3.2%</b>	<b>11.9%</b>	<b>8.8%</b>	<b>13.0%</b>	<b>15.5%</b>	<b>20.5%</b>
Return on investments for own risk	2.0%	1.5%	1.4%	2.5%	2.7%	4.2%	1.7%	2.6%	2.9%	3.0%

Note: Primary Insurance is the sum of Industrial Lines, Retail Germany and Retail International

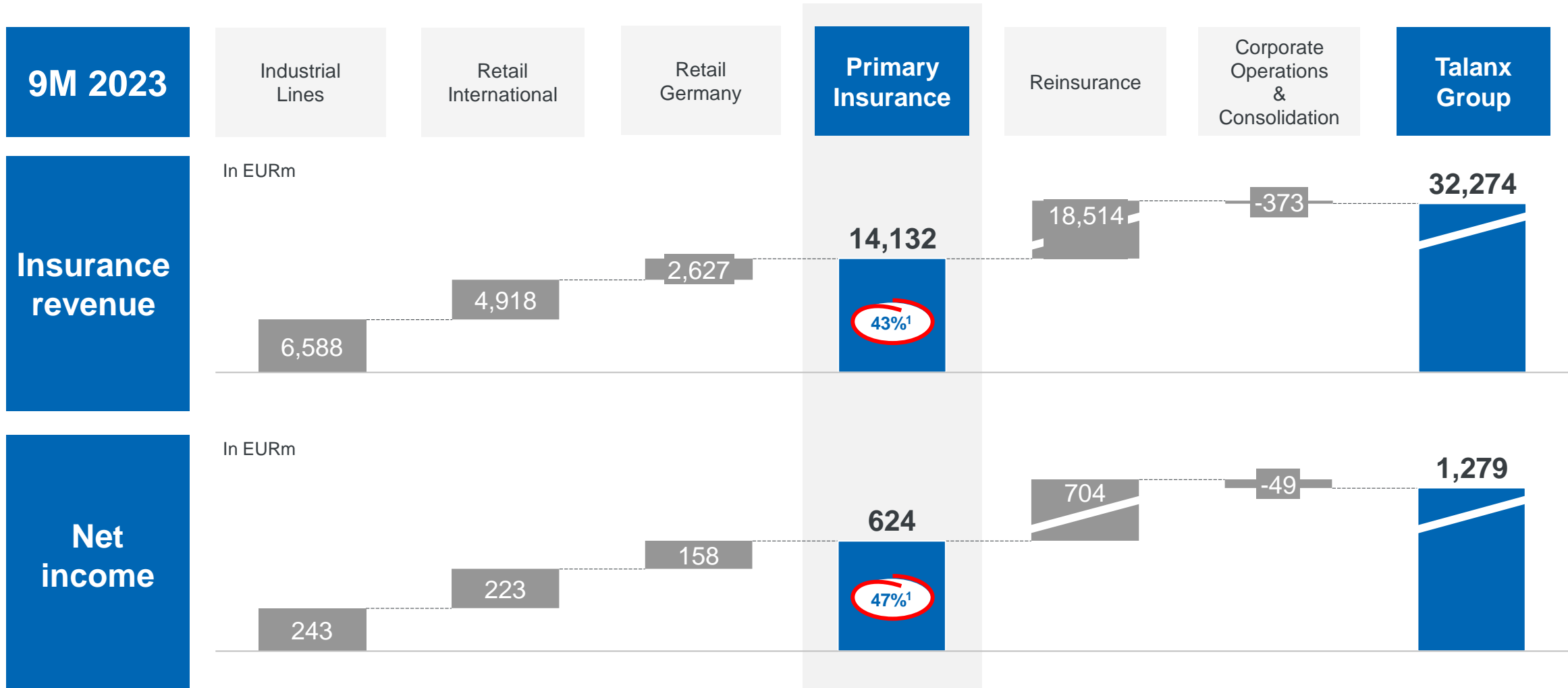
# Large loss detail

## Budget not fully utilised

<b>Net losses</b> in EURm, 9M 2023 (9M 2022)	<b>Industrial Lines</b>	<b>Retail Germany</b>	<b>Retail International</b>	<b>∑ Primary Insurance</b>	<b>Reinsurance</b>	<b>Corporate Operations</b>	<b>Talanx Group</b>
<b>TOP 10 NatCat</b>							
1. Earthquake Türkiye (February)	20.8		9.9	30.7	273.1	25,0	328,8
2. Storm and hail, Italy (July – August)					131.7		131,7
3. Forest fires "Maui" Hawaii, USA (August)					87.2		87,2
4. Cyclone "Gabrielle" New Zealand (February)	4.3			4.3	66.0		70,3
5. Earthquake Morocco (September)					70.0		70,0
6. Hurricane Idalia, Mexico (August)	6.8			6.8	55.0		61,8
7. Heavy rain, Slovenia and Austria (August)	14.3			14.3	31.8		46,0
8. Flood "Auckland" New Zealand (February)					45.7		45,7
9. Rain and flood, Italy (May)	5.9			5.9	37.5		43,3
10. Tornados and storm, USA (March – April)					40.7		40,7
<b>Sum NatCat (total)</b>	<b>133.4 (251.0)</b>	<b>21.5 (36.3)</b>	<b>18.5 (8.6)</b>	<b>173.4 (295.9)</b>	<b>968.1 (1,051.4)</b>	<b>50.5 (6.2)</b>	<b>1,192.0 (1,353.5)</b>
Property	115,0		13,1	128,2	191,1	13,7	333,0
Credit					29,7		29,7
Aviation	8,7			8,7	14,7		23,4
Transport	10,0			10,0		1,4	11,4
<b>Sum other large losses</b>	<b>133.7 (35.3)</b>	<b>0.0 (0.0)</b>	<b>13.1 (4.3)</b>	<b>146.8 (39.6)</b>	<b>235.6 (101.8)</b>	<b>15.1 (11.2)</b>	<b>397.5 (152.6)</b>
Russian war in Ukraine				(30)	(330.8)		
<b>Total large losses</b>	<b>267.1 (316.3)</b>	<b>21.5 (36.3)</b>	<b>31.6 (12.9)</b>	<b>320.2 (365.5)</b>	<b>1,203.6 (1,484.0)</b>	<b>65.6 (17.4)</b>	<b>1,589.5 (1,866.9)</b>
Pro-rata large loss budget	282.7	33.8	11.3	327.7	1,327.6	37.5	1,692.8

Note: Definition "large loss": in excess of EUR 10m gross in either Primary Insurance or Reinsurance.

# 5 Primary Insurance contribution to bottom line at 47%



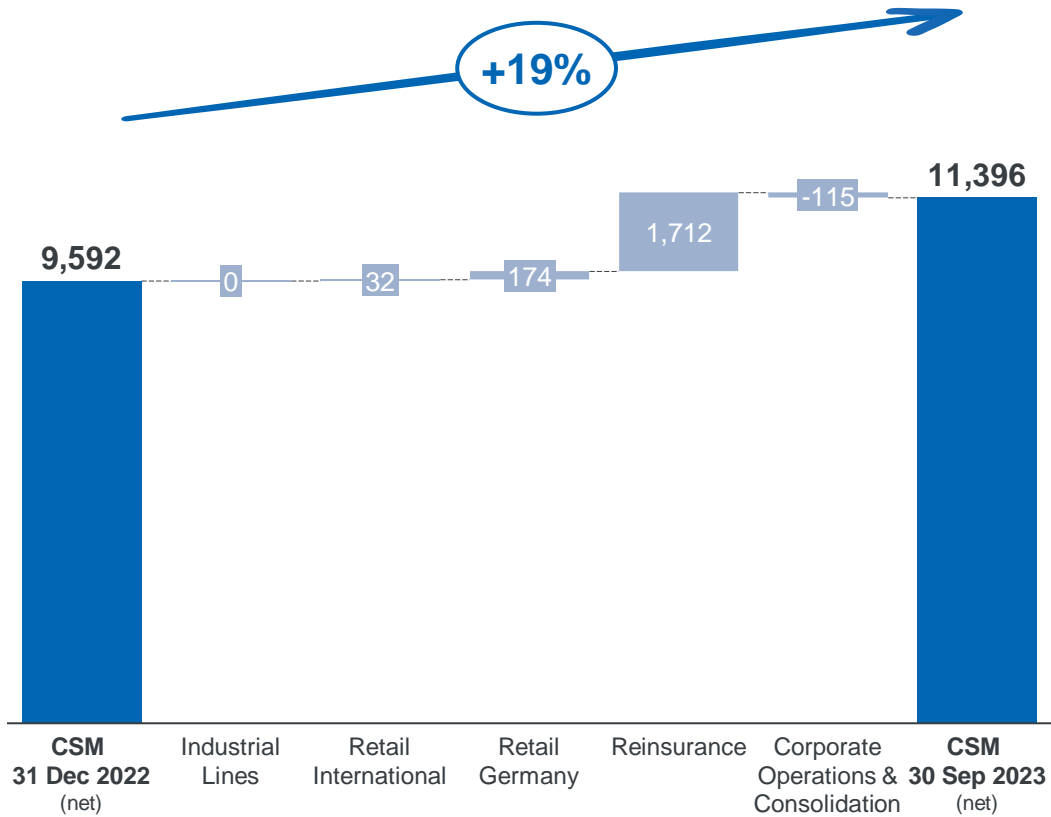
Note: Primary Insurance is the sum of Industrial Lines, Retail Germany and Retail International

1 Percentages are calculated in percent of Group insurance revenue and net income respectively, adjusted for Corporate Operations and Consolidation

# CSM increase of ~ 19% driven by new business

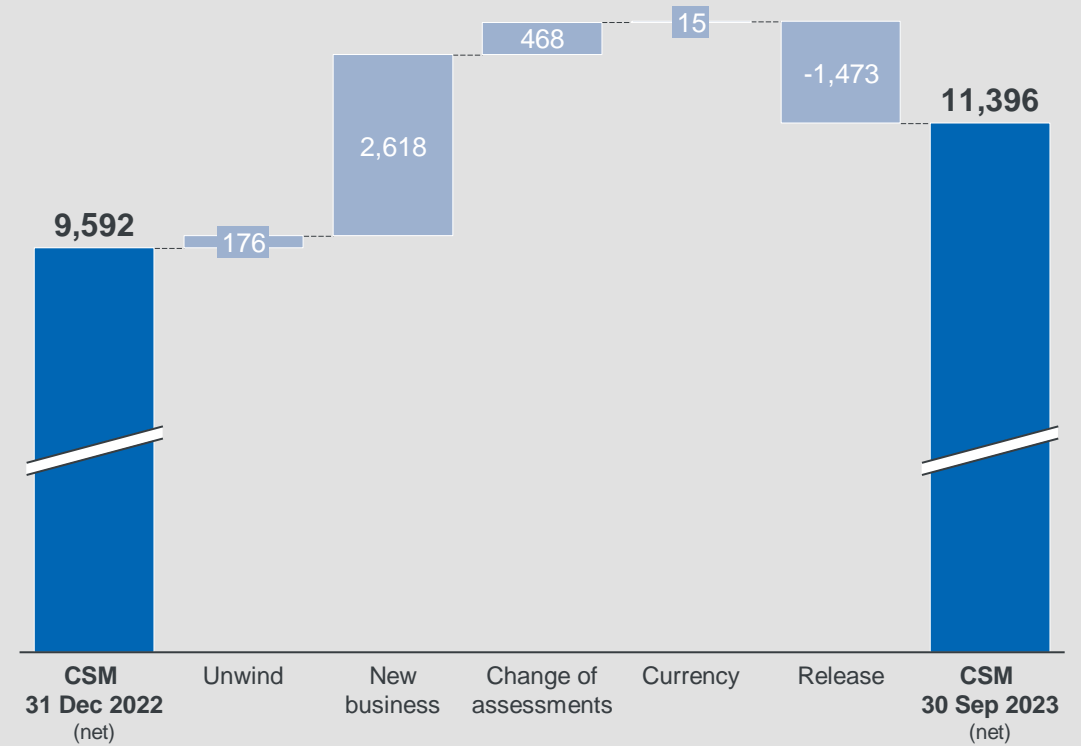
## CSM – Change per segment

Before taxes and minorities, in EURm



## CSM – Change per value driver

Before taxes and minorities, in EURm



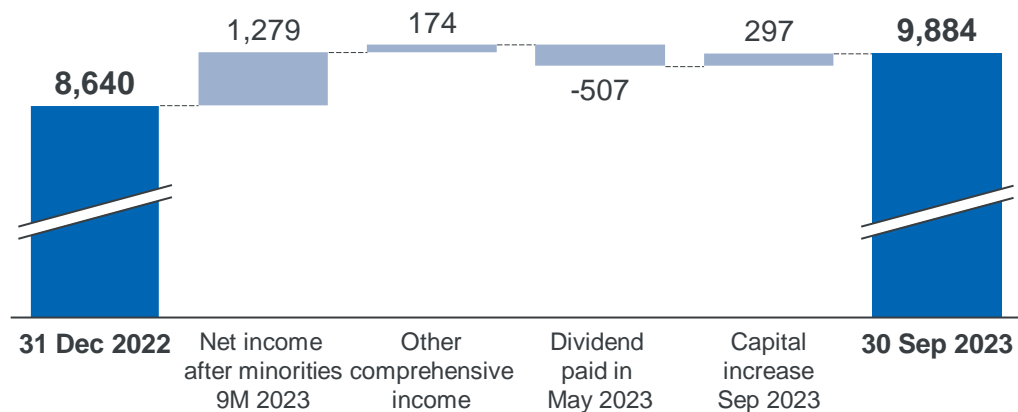


# Book value per share

## Increased in 2023

### Shareholders' equity

in EURm

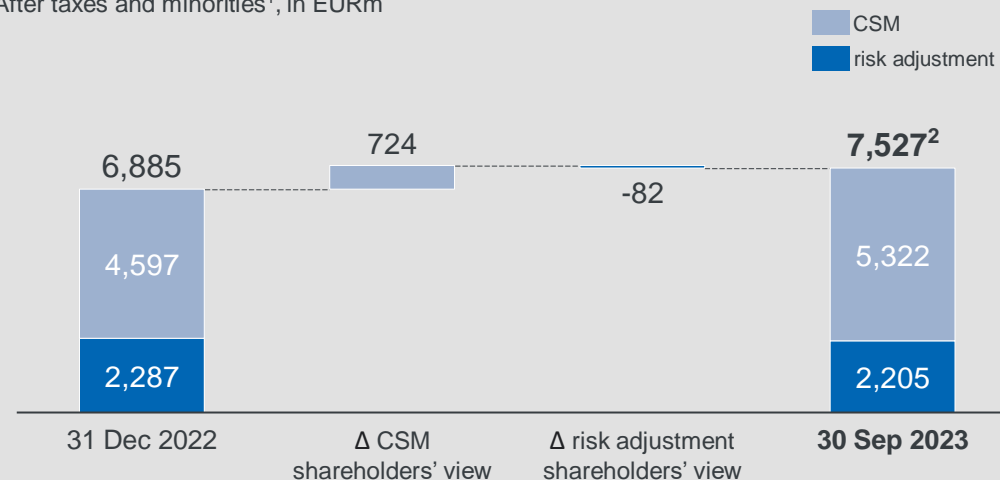


Book value per share in EUR	31 Dec 2022	30 Jun 2023	30 Sep 2023	Change 31 Dec / 30 Sep	
				Abs.	%
Including goodwill	34.10	36.37	<b>38.28</b>	+4.17	+12.2%
Excluding goodwill	30.08	32.20	<b>33.84</b>	+3.76	+12.5%

1 Adjusted according to IAS 8

### Shareholders' CSM and risk adjustment

After taxes and minorities<sup>1</sup>, in EURm



CSM and risk adjustment per share after taxes and minorities <sup>1</sup> , in EUR	31 Dec 2022	30 Jun 2023	30 Sep 2023	Change 31 Dec / 30 Sep	
				Abs.	%
CSM and risk adjustment	27.18	28.25	<b>29.15</b>	1.97	+7.3%
<i>thereof CSM</i>	18.15	19.42	20.61	2.46	+13.6%
<i>thereof Risk Adjustment</i>	9.03	8.82	8.54	-0.49	-5.4%

1 Based on flat / average tax rates and minorities

2 CSM before taxes and minorities: EUR 11.396m; Risk adjustment before taxes and minorities: EUR 4,738m

## 5 Details on selected fixed-income country exposure

Investments into issuers from countries with a rating below A- (in EURm), as of 30 Sep 2023

Country	Rating	Sovereign	Semi-Sovereign	Financial	Corporate	Covered	Other	Total
Italy	BBB	2,900	-	666	449	214	3	4,231
Brazil	BB	492	-	32	261	-	33	818
Mexico	BBB	447	1	143	277	-	-	867
Hungary	BBB	86	-	6	22	-	-	114
Russia		19	-	1	9	-	-	30
South Africa	BB-	100	-	3	133	-	2	238
Portugal	BBB+	82	-	12	59	8	-	159
Türkiye	B	84	-	9	9	-	-	102
Other BBB+		72	-	29	49	-	-	150
Other BBB		302	265	76	260	-	-	903
Below BBB or non-rated		417	199	130	173	-	-	919
<b>Total</b>		<b>5,000</b>	<b>465</b>	<b>1,107</b>	<b>1,701</b>	<b>221</b>	<b>38</b>	<b>8,533</b>
<b>In % of total investments under own management<sup>1</sup></b>		<b>3.8%</b>	<b>0.4%</b>	<b>0.8%</b>	<b>1.3%</b>	<b>0.2%</b>	<b>0.0%</b>	<b>6.5%</b>
<b>In % of total Group assets<sup>2</sup></b>		<b>3.1%</b>	<b>0.3%</b>	<b>0.7%</b>	<b>1.0%</b>	<b>0.1%</b>	<b>0.0%</b>	<b>5.2%</b>

Note: Percentages may not add up due to rounding. 1 EUR 130,297m. 2 EUR 163,350m.

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Microsoft Teams You can reach us also via video conference

## Join us

**15 Nov 2023**

Post 9M 2023 CFO roadshow, virtual

**23 Nov 2023**

Wiener Kapitalmarktkonferenz, Vienna

**27 Nov 2023**

German Eigenkapitalforum, Frankfurt

**29 Nov 2023**

Société Generale Premium Review Conference, Paris

**08 Jan 2024**

ODDO BHF / Commerzbank conference, New York

**15 Jan 2024**

Kepler Cheuvreux / UniCredit conference, Frankfurt

**15 Jan 2024**

Oddo BHF Forum, digital

**08 Feb 2024 (tbc)**

Preliminary FY 2023 results

**21 Mar 2024**

FY 2023 results



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